

*Our mission is to promote the health and well-being of women, infants and families to achieve a successful pregnancy and a healthy start in life.*

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**MONICA FIGUEROA KING, MA**  
Chief Executive Officer

*Our vision is to lead the Broward County maternal and child health system of care to improve birth and developmental outcomes.*

## BOARD OF DIRECTORS MEETING

October 26, 2022, at 1:30 pm

*\*In-Person Quorum Required*

Zoom Meeting Information  
<https://us02web.zoom.us/j/89494631807>  
Meeting ID: 894 9463 1807, Dial In: (929) 205-6099

### I. WELCOME AND INTRODUCTIONS

### II. CONSENT AGENDA \*

- A. August 25, 2022, Board Meeting Minutes p. 1-5
- B. Financial Balance Sheet and Income Statement p. 6-7  
as of August 31, 2022.

*REVIEWED AND RECOMMENDED BY EXEC/FINANCE ON 10/19/22*

### III. CHAIR REPORT

- A. Welcome Regine Kanzki, VP of Operations

### IV. CHIEF EXECUTIVE OFFICER REPORT

- A. Healthy Start System of Care and BHSC Update p. 8-10

### V. PROGRAM REPORT

- A. Performance Dashboard FY 22/23 p. 11

### VI. OTHER BUSINESS

- A. Board of Directors Meeting Attendance FY 22-23 p. 12

### VII. ANNOUNCEMENTS/PUBLIC COMMENT

### VIII. NEXT BOARD OF DIRECTORS MEETING

- December 8, 2022

### X. ADJOURN

\*Vote Needed

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**Minutes and Notes**  
**Board of Directors Meeting**  
**June 23, 2022, at 9:30 am**

**Members Present**

Dawn Liberta; Dr. Sharetta Remikie; Neiko Shea (zoom); Marsha Christie; Dr. Lori Canning; Tim Curtin (zoom); Dr. Harleen Hutchinson; Regine Kanzki; Rose McKelvie; Allison Metsch; Amy Pont (zoom); Karen Swartzbaugh Ghezzi; Elida Segrera; Donna Eprifania

**Members Absent**

Dr. Marga Figueroa;

**Healthy Start Staff Present**

Monica King; Michele Burka (zoom); Robin Grunfelder (zoom); Marta Gutierrez (zoom); Eric Johnson (zoom); Reniese McNeal (zoom); Samantha Silver (zoom); Mathew Rhodes (zoom); Teri Roach (zoom)

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
<b>Welcome/ Introductions</b>	Maria Juarez Stouffer called the meeting to order at 9:33 am. Roll call followed. An in-person quorum was established.	
<b>Consent Agenda</b>	<p><b>A. June 23, 2022, Board of Directors Meeting Minutes</b>  <i>B. REVIEWED AND RECOMMENDED BY EXECUTIVE/FINANCE ON 8/17/22</i></p> <p><b>B. Financial Balance Sheet and Income Statement as of June 30, 2022.</b></p> <p><b>MOTION</b>  <b>MOTION by DR. HARLEEN HUTCHINSON</b> to approve the Consent Agenda as presented. <b>SECOND by KAREN SWARTZBAUGH GHEZZI. MOTION CARRIED.</b></p>	Consent Agenda was approved as presented.
<b>Behavioral Health Program</b>	BHSC Reniese McNeal, Community Health Manager provided an overview of the Behavioral Health Program. There was a highlight on the "There is always HOPE" presentation developed by the Behavioral Health team. This was a 2-day virtual event, and it was very successful and impactful. There were over 100 people in attendance including providers and the Behavioral Health network. The need to provide peer support services to pregnant and parenting women who are actively in their recovery process was shared. It was suggested to partner with health plans on this initiative.	
<b>Chief Executive Officer Report</b>	<p><b><u>Florida Association of Healthy Start Coalitions (FAHSC)</u></b>          FAHSC is holding its Annual meeting Aug 29-30<sup>th</sup> in Orlando to obtain State Level updates to the Coalitions. It is expected to receive detailed information on the implementation of the Statewide FIMR program as well as the Fatherhood initiative.</p> <p>BHSC CEO is serving on the FPQC's Advisory Committee developing their next quality initiative Post-Partum Access and Continuity of Care (PACC). The Florida Legislature is now requiring that all hospitals participate in FPQC quality initiatives.</p> <p>BHSC CEO was engaged in legislative visits this summer along with meeting candidates running for office.</p> <p><b><u>Healthy Start MomCare Network (HSMN)</u></b>          AHCA and the Network executed the 5-year renewal of the Healthy Start Contract effective July 1, 2022. BHSC subcontract was executed shortly thereafter.</p> <p><b><u>Florida Department of Health</u></b>          FDOH is in the midst of sending out what they refer to as a "clean up"</p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>amendment. There should be another amendment by September related to the FIMR and Fatherhood funding. At the quarterly FDOH Coalition meeting, an overview was provided of what is expected to happen with FIMR.</p> <p><b><u>Coordinated Intake &amp; Referral –CONNECT</u></b>  The Connect team received 1807 referrals in July 2022. Of the 1807 referrals, CI&amp;R completed 1595 Intakes or 88%. The number of clients being connected to a Home Visitation program in July was 962 clients or 60%. Those determined as No Further Services were Needed was 525 or 33%, education and resources were provided, and 107 or 7% Declined services.</p> <p><b><u>Healthy Start Home Visitation Program</u></b>  All subcontractor renewals have been executed.</p> <p>A reorganization within BHSC has taken place to enhance support and attention on the Healthy Start Program. As Director of Community Health, Robin Grunfelder, had oversight of the Healthy Start Program and Community Programs (BBHC, UW, CSC). This role has been restructured to be Director of Healthy Start and the Sr. Program Manager who had responsibility of Community Programs under that position will report to the CEO. This allows Robin to use her experience and knowledge to give full attention and support to BHSC core program.</p> <p><b><u>Maternal Health</u></b>  BHSC is now in the process of providing 10-15 hours per doula of support and ongoing engagement to the 15 trained Doulas through the contract end. To date, 13 Doulas that were trained are now credentialed with The Doula Network, which credentials them as a Medicaid provider. Sunshine Health is now a provider with The Doula Network which will drastically increase the availability of Doula support.</p> <p><b><u>Fetal Infant Mortality Review (FIMR)</u></b>  The FIMR Case Review Team completed the required annual 28 reviews at June's CRT meeting.</p> <p>The FIMR Program is navigating some changes to the team of Nurse Abstractors. We have one Abstractors who is leaving the project and have onboarded a new Nurse Abstractor. We are in the process of boarding a second Nurse Abstractor by the middle of August.</p> <p>The 2020 FIMR Report is available.</p> <p><b><u>Safe Sleep Program</u></b>  During July, a total of 70 cribs were distributed. Based on the referrals, the safe sleep program staff recognizes that 25% of all referrals were for emergency deliveries. This continues the recent spike that has impacted the program's direction of action. With the growing demand of the community in need of safe sleep spaces, a new protocol was implemented from our partnering Connect team. 35% of referrals were made by Connect intake staff, 20% from Memorial Healthcare Systems programs, and 12% from Avanti. Over 16% of mothers were in their 40's, and 35% were in their 30's. This data reflects what has been seen in the community. Evidence of an increase in maternal age. The program staff</p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>has revisited the referral process with our community partners to ensure that all referrals are able to be processed in a timely manner. There was a robust conversation about following up with moms on crib usage and continued education on harm reduction.</p> <p>There was one Safe Sleep community training held in the month of July. A total of 5 staff from community agencies were trained on safe sleep.</p> <p>The new multilingual Safe Sleep campaign poster is being distributed by the Safe Sleep Program Manager and Model Behavior Nurses.</p> <p>The Model Behavior Nurses are completing trainings with hospitals in person and virtually.</p> <p>Safe Sleep Program Manager is attending the Safe Baby Certification training in Tampa on August 26<sup>th</sup>.</p> <p>Safe Sleep Program Manager and Cribs Coordinator are on the agenda to complete a training and poster distribution at the ELC provider meeting.</p> <p>The Safe Sleep Committee met on July 5, 2022 and August 2, 2022. The Healthcare Subcommittee is scheduled to meet on August 24, 2022.</p> <p><b><u>Project Hope</u></b> The renewal contract from the United Way was received in late June and subcontracts were routed for execution to both sites. Memorial is already executed, and Broward Health is pending.</p> <p>The Memorial site's Community Health Worker is transferring back to the Healthy Start program. Memorial is in the process of interviewing and onboarding staff for the program. Services will not be interrupted by this change.</p> <p>Broward Health will be lifted from the Program Performance Improvement Plan at the end of August.</p> <p><b><u>Heritage Birth Collaborative</u></b> FY 22-23 contract with Heritage Birth Collaborative was executed. The programming for this fiscal year includes English childbirth education class, virtual and transitioning to in-person later in the year.</p> <p>Spanish childbirth education classes will be conducted in-person. This will be scheduled when the provider has secured a location.</p> <p>Creole childbirth education classes 2-part series will be held virtually on September 3 and September 10<sup>th</sup>.</p> <p>English virtual breastfeeding prenatal and postnatal. 1<sup>st</sup> Wednesday of the month and 1<sup>st</sup> Saturday of the month.</p> <p>Spanish speaking virtual breastfeeding 1x monthly to include prenatal and postnatal while working on recruitment. This class is held the 3<sup>rd</sup> Tuesday of the month.</p> <p>Creole speaking virtual breastfeeding class will be held on Sunday, August 28<sup>th</sup> from 12 pm-2 pm to coincide with Black Breastfeeding week.</p>	



AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p><b><u>Infant Health Substance Exposed Newborns</u></b></p> <p>BBHC has provided renewal funding in the amount of \$600k for the continuation of the Behavioral Health Program. The program restructured to include a team of all Peer Specialists. The program is fully staffed with 4 Peer Specialists. The job description of the Peer Specialist was altered to include the functions of assisting with housing navigation, employment assistance, and education opportunities. The two newest Peers attended Motivational Interviewing Training in early August.</p> <p>The Community Health Manager continues the OB outreach process and fostering relationships and training with the doctor's offices. The Community Health Manager is continuing to present to hospital labor and delivery units.</p> <p>There were 44 referrals received by the program in July 2022. 25 of the referrals were prenatal referrals, and 19 were postnatal. 36 of the mothers were referred or engaged in care coordination with home visiting, 6 mothers consenting to a referral to a substance use provider, and 4 of them engaged in treatment. There were 11 new Plans of Safe Care completed on the 45 referrals during the month. There was 1 referral that obtained stable housing as a result of BHSC program services, and 1 referral that entered into an education program as a result of BHSC program services.</p> <p>BHSC is awaiting news of a grant award from Agency for Children and Families for the RPG-&amp; grant submitted by BBHC in partnership with Healthy Start to enhance peer services to substance using pregnant women and study their impact. The award notice is September 1<sup>st</sup>.</p>	
Chair Report	<p><b>A. CEO Annual Performance Evaluation</b></p> <p>BHSC policies and CEO employment agreement call for an annual evaluation of the CEO. The CEO provided a self-evaluation to the Board of Directors for the preceding fiscal year. Board members were asked to score the CEO's performance and there was 100% participation. The scores along with a summary of comments were shared. The Board suggested goals were shared. The Executive Finance Committee reviewed and approved to move forward with the following recommendations:</p> <ul style="list-style-type: none"> <li>• The 2022/23 Agency Budget approved by the Board provided a 6% COLA for all staff effective July 1, 2022. Consideration of providing a 6% COLA to the CEO for a revised annual salary of \$156,774</li> <li>• CEO Agreement provides for a potential annual performance pay of up to 5% of 21/22 annual salary (\$147,500 x 5%= \$7,375)</li> <li>• Revision of the CEO employment agreement term to extend term end from June 30, 2023, to June 30, 2024.</li> </ul> <p>It was shared that the Performance Evaluation tool should be revised prior to FY 2023-24 due to some duplications and length. It was also suggested to explore BHSC CEO title change to President and CEO. A smaller committee will be established to review these potential changes starting early January 2023.</p> <p><b>MOTION</b></p> <p>MOTION made by <b>TIM CURTIN</b> to approve recommendations for BHSC CEO as presented. <b>SECOND BY LORI CANNING. MOTION</b></p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<b>CARRIED</b>	
<b>Program Report</b>	<p><b>A. Performance Dashboard FY 2021/22</b>  An overview of screenings, Intakes, Initial Assessments, and ongoing visits was provided for 2021-2022. This review has been reformatted for FY 2022-2023. The Infant Screening rate is now considered a BHSC goal and is no longer a contract requirement. Prenatal Screening Consent rate is another measure that has been added to focus on increasing the number of women who consent. A row to reflect the total number of women being screened in Broward County will also be added.</p>	
<b>Announcements/ Public Comment</b>	<p>The 2020 Annual FIMR Report was shared and is available for distribution within the community.</p> <p>A Spanish Shower2Empower is scheduled for September 16, 2022. This is a free 2-day event for expecting women and parenting families with children up to 12 mos. The first day is virtual and the second day is in-person at Emma Lou Olson Civic Center in Pompano Beach.</p> <p>Breastfeeding Classes and Support Groups are being held every 1<sup>st</sup> Saturday and 1<sup>st</sup> Wednesday via zoom. Registration is required.</p> <p>Children's Services Council is hosting their culmination event of their Youth Summit Series and CSC's 20<sup>th</sup> Anniversary on September 23, 2022, from 9am – 2pm at Signature Grand.</p> <p>Read for the Record is October 27, 2022. This is a day of shared reading where Broward County comes together to read the same book on the same day. The book will be Nigel and the Moon. Members were encouraged to volunteer to be a reader.</p> <p>The Early Learning Coalition Bookworms is providing free books to Broward County families with children between 0-5 years of age. Families can sign up to receive new books in English or Spanish, which includes an activity guide. Creole books are also available.</p>	
<b>Adjournment</b>	Meeting adjourned at 10:48 am.	

# Broward Healthy Start Coalition

## Balance Sheet

		August 31, 2022	August 31, 2021
Assets			PRIOR YEAR
1130-00-00-01-00-00	Cash- NEW Bank of America- Operating	\$1,614,824.45	\$1,093,414.00
1150-00-00-01-00-00	Cash-Bank of America-Savings	\$2,764,176.09	\$2,317,545.00
1170-00-00-01-00-00	Cash - Bank of America Contingency (Savings)	\$1,114,893.00	\$560,099.00
1175-00-00-01-00-00	Petty Cash	\$200.00	\$200.00
1225-00-00-**-00-00	Grants Receivable-	\$1,987,927.66	\$2,016,028.00
1226-00-00-**-00-00	Network Holdback -ASSET	\$644,877.29	\$528,368.00
1390-00-00-**-00-00	Prepaid-Other	\$8,958.00	\$37,508.00
1525-00-00-**-00-00	Equipment/Furniture/Fixtures	\$102,698.54	\$76,273.00
1550-70-81-13-00-00	Less: Accumulated Depreciation	\$63,819.80	\$60,175.00
1990-00-00-**-00-00	Due To/From	\$2,999.55	\$0.00
<b>Total Assets</b>		<b>\$8,177,734.78</b>	<b>\$6,569,260.00</b>
<b>Liabilities and Fund Balance</b>			
<b>Liabilities</b>			
2100-00-00-**-00-00	Accounts Payable	\$945,593.85	\$376,151.00
2200-00-00-**-00-00	Accrued Expenses-Pension	\$5,856.68	\$14,869.00
2300-00-00-**-00-00	Accrued PTO-	\$57,611.48	\$40,827.00
2325-00-00-**-00-00	Accrued Payroll Taxes	\$3,115.76	\$8,743.00
2350-00-00-**-00-00	Accrued Payroll Payable	\$35,406.08	\$84,447.00
2525-00-00-**-00-00	Deferred Revenue	\$644,877.29	\$528,368.00
Total Liabilities		\$1,692,461.14	\$1,053,405.00
<b>Fund Balance</b>			
3100-00-00-**-00-00	Fund Balance	\$6,485,273.64	\$5,515,855.00
<b>Total Fund Balance</b>		<b>\$6,485,273.64</b>	<b>\$5,515,855.00</b>
<b>Total Liabilities and Fund Balance</b>		<b>\$8,177,734.78</b>	<b>\$6,569,260.00</b>

## Broward Healthy Start Coalition Income Statement

Account Description	DOH			AHCA / NETWORK						BBHC (21) 7/1/2022 to 8/31/2022	United Way (30) Actual 7/1/2022 to 8/31/2022	General Development (61) Actual 7/1/2022 to 8/31/2022	Special Projects (71) Actual 7/1/2022 to 8/31/2022	GRAND TOTAL Actual 7/1/2022 to 8/31/2022
	HS-DOH Coall Oper(12) Actual 7/1/2022 to 8/31/2022	HS-DOH Indir (13) Actual 7/1/2022 to 8/31/2022	CONN-DOH CIR (10) Actual 7/1/2022 to 8/31/2022	HS-ACHA Indir (15) Actual 7/1/2022 to 8/31/2022	HS-ACHA Dir (32) Actual 7/1/2022 to 8/31/2022	CONN-ACHA CIR (14) Actual 7/1/2022 to 8/31/2022	CSC Direct(16) Actual 7/1/2022 to 8/31/2022							
Revenues														
Support & Revenue														
Revenue														
Contributions-Fundraising Events	\$226,165.53	\$32,999.13	\$42,765.34	\$118,336.21	\$847,456.62	\$177,625.19	\$43,518.25	\$100,000.00	\$22,738.91	\$0.00	\$0.00	\$0.00	\$1,611,605.18	
Contributions-Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$125.00	\$0.00	\$125.00	
Interest Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$734.35	\$0.00	\$734.35	
Total	\$226,165.53	\$32,999.13	\$42,765.34	\$118,336.21	\$847,456.62	\$177,625.19	\$43,518.25	\$100,000.00	\$22,738.91	\$0.00	\$263.53	\$0.00	\$263.53	
Total Revenues	\$226,165.53	\$32,999.13	\$42,765.34	\$118,336.21	\$847,456.62	\$177,625.19	\$43,518.25	\$100,000.00	\$22,738.91	\$0.00	\$997.88	\$125.00	\$1,612,728.06	
Expenses														
Salary and Fringe														
Salary	\$12,956.53	\$23,780.38	\$9,979.39	\$87,439.32	\$15,310.07	\$101,689.55	\$14,984.98	\$42,563.94	\$0.00	\$0.00	\$0.00	\$0.00	\$308,704.16	
Fringe Benefits	\$4,408.40	\$7,063.79	\$3,871.35	\$27,162.00	\$17,511.75	\$28,971.28	\$5,549.89	\$12,928.82	\$174.40	\$0.00	\$314.68	\$0.00	\$107,956.36	
Total	\$17,364.93	\$30,844.17	\$13,850.74	\$114,601.32	\$32,821.82	\$130,660.83	\$20,534.87	\$55,492.76	\$174.40	\$0.00	\$314.68	\$0.00	\$416,660.52	
Administration														
Advertising	\$278.10	\$897.30	\$210.60	\$999.60	\$1,743.00	\$491.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,620.00	
Background Screening	\$89.00	\$107.11	\$0.00	\$28.28	\$8.00	\$230.38	\$0.00	\$270.77	\$0.00	\$0.00	\$0.00	\$0.00	\$733.54	
Bank Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$3.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3.00	
Consulting	\$9,486.27	\$0.00	\$2,053.69	\$0.00	\$18,297.65	\$4,791.93	\$4,162.94	\$1,431.32	\$0.00	\$0.00	\$1,845.00	\$0.00	\$42,068.80	
Employee Welfare	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$154.16	\$0.00	\$0.00	\$606.87	\$35.24	\$796.27	
Fees & Other Charges	\$0.00	\$113.50	\$0.00	\$357.93	\$0.00	\$0.00	\$26.10	\$30.44	\$0.00	\$0.00	\$532.38	\$4.41	\$532.38	
Insurance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$325.80	\$325.80	
Office Supplies	\$90.75	\$0.00	\$33.29	\$20.96	\$720.71	\$25.67	\$34.84	\$98.28	\$0.00	\$19.63	\$0.00	\$0.00	\$1,044.13	
Payroll Processing	\$294.40	\$476.09	\$209.92	\$1,800.47	\$336.15	\$2,166.12	\$317.87	\$968.22	\$0.00	\$0.00	\$0.00	\$0.00	\$6,569.24	
Printing & Copying	\$423.00	\$0.00	\$278.56	\$0.00	\$987.05	\$406.59	\$90.65	\$152.22	\$0.00	\$0.00	\$0.00	\$0.00	\$2,338.07	
Training	\$34.34	\$345.00	\$0.00	\$0.00	\$80.11	\$15.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,150.00	\$0.00	\$1,624.45	
Travel	\$250.08	\$186.64	\$25.29	\$435.49	\$485.30	\$59.03	\$0.00	\$700.73	\$0.00	\$0.00	\$649.87	\$0.00	\$2,792.43	
Total	\$10,945.94	\$2,125.64	\$2,811.35	\$3,642.73	\$22,660.97	\$8,186.12	\$4,632.40	\$3,806.14	\$0.00	\$4,271.37	\$365.45	\$0.00	\$63,448.11	
Facilities														
Internet & Telephone	\$1,626.34	\$0.00	\$110.37	\$0.00	\$3,838.70	\$147.38	\$268.29	\$338.92	\$0.00	\$0.00	\$0.00	\$0.00	\$6,330.00	
Rent	\$227.27	\$0.00	\$8,789.24	\$0.00	\$544.81	\$0.00	\$0.00	\$21.74	\$0.00	\$0.00	\$0.00	\$0.00	\$9,583.06	
Total	\$1,853.61	\$0.00	\$8,899.61	\$0.00	\$4,383.51	\$147.38	\$268.29	\$360.66	\$0.00	\$0.00	\$0.00	\$0.00	\$15,913.06	
Other Direct Costs														
Capital Outlay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,354.64	\$0.00	\$0.00	\$1,354.64	
Client Assistance	\$2,464.19	\$0.00	\$0.00	\$0.00	\$5,746.82	\$0.00	\$15,778.53	\$9,434.06	\$0.00	\$0.00	\$0.00	\$7,927.71	\$41,351.31	
Other Dir. Memberships & Subscriptions	\$245.82	\$29.32	\$0.00	\$92.16	\$1,548.42	\$0.00	\$259.36	\$1,545.43	\$0.00	\$637.99	\$0.00	\$0.00	\$4,358.50	
Total	\$2,710.01	\$29.32	\$0.00	\$92.16	\$7,295.24	\$0.00	\$16,037.89	\$10,979.49	\$0.00	\$1,992.63	\$7,927.71	\$0.00	\$47,064.45	
Healthy Start Services														
Subcontractor	\$166,008.41	\$0.00	\$17,203.64	\$0.00	\$621,430.63	\$38,630.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$864,975.44	
Total Healthy Start Services-Subcontractor?	\$166,008.41	\$0.00	\$17,203.64	\$0.00	\$621,430.63	\$38,630.86	\$0.00	\$0.00	\$21,701.90	\$0.00	\$0.00	\$0.00	\$864,975.44	
Total Expenses	\$198,882.90	\$32,999.13	\$42,765.34	\$118,336.21	\$688,592.17	\$177,625.19	\$41,473.45	\$70,639.05	\$21,876.30	\$6,578.68	\$8,293.16	\$1,408,061.58		
BEGINNING FUND BALANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
NET SURPLUS/(DEFICIT)	\$27,282.63	\$0.00	\$0.00	\$0.00	\$158,864.45	\$0.00	\$2,044.80	\$29,360.95	\$862.61	(\$5,580.80)	(\$8,168.16)	\$0.00	\$204,666.48	
ENDING FUND BALANCE	\$27,282.63	\$0.00	\$0.00	\$0.00	\$158,864.45	\$0.00	\$2,044.80	\$29,360.95	\$862.61	(\$5,580.80)	(\$8,168.16)	\$0.00	\$204,666.48	





## **CHIEF EXECUTIVE OFFICER UPDATE**

**October 26, 2022**

### **Florida Association of Healthy Start Coalitions (FAHSC)**

FAHSC has been coordinating with Coalitions and partners on providing donations and support to the Coalitions impacted by Hurricane Ian – particularly SouthWest Florida (Collier, Henry, Lee Counties), Sarasota and Charlotte County.

As a FAHSC representative, BHSC CEO has served as an advisor on FPQC's Advisory Committee Post-Partum Access and Continuity of Care (PACC) quality initiative. FPQC will be holding its kickoff meeting in Orlando, Oct 27<sup>th</sup>. Broward Health and Memorial are expected participants.

BHSC is attending a FAHSC meeting Nov 1-2 in Orlando where Coalitions will be discussing the rollout of the two new DOH programs, the Fatherhood Initiative and FIMR enhancement.

### **Healthy Start MomCare Network (HSMN)**

The Network is monitoring discussions between DOH and AHCA related to what exemption criteria may be developed for the potential use of virtual visits in extenuating circumstances. The Network is also monitoring the revenues across the State. While Broward continues to be the highest performer across the State, there are several factors affecting revenue: workforce recruitment and retention and hard line on in-person visits.

### **Florida Department of Health**

We are still waiting on the amendment related to the FIMR and Fatherhood funding. FDOH did provide an overview of what they hope to do with FIMR. They plan on categorizing service areas into Regions (Small, Medium, Large) and require a certain number of cases to be reviewed depending on size of the Region. Broward would stand alone as its own Region and is being asked to do 52 cases.

### **Coordinated Intake & Referral –CONNECT**

The Connect team received 1900 referrals in September 2022. Of the 1900 referrals, CI&R completed 1417 Intakes or 75%. The number of clients being connected to a Home Visitation program in September was 897 clients or 63%. Those determined as No Further Services were Needed was 421 or 30%, education and resources were provided, and 97 clients or 7% Declined services.

Connect is still experiencing some staff vacancies. There are 2 new Intake Coordinators in training with 2 Intake Coordinator positions still vacant. Prospective candidates continue to be interviewed.

### **Healthy Start Home Visitation Program**

As of September 2022, 84% of all visits are being conducted in person with 16% still being conducted via web conferencing only for those participants who refuse in-person visits due to ongoing COVID concerns. Our provider network currently has only 2 FTE direct service vacancies out of 50 FTEs allocated to home visiting with a few recently hired staff members currently in their 90-day onboarding/training period. In September, there were 2,307 visits completed up from 2,275 and 2,114 visits completed in August and July respectively, with the gradual monthly increase in the number of visits directly related to improvement in staffing. We are meeting our internal home visit goal as of September.

FAIMH Reflective Supervision-Consultation (RSC) training will launch in October and will continue throughout the year with monthly RSC group sessions for all home visiting staff, supervisors, QA staff, and Healthy Start

program staff at BHSC. This is the first step on our journey to endorsement with Broward being the first county in Florida to take this important step in its system of care.

Annual monitoring is underway for all nine Healthy Start subcontracted providers and will continue through the end of November. The upcoming Healthy Start Program's RFP timeline was drafted by the Director of Healthy Start and reviewed with the CEO with an intended RFP release date of November 18, 2022 and application submission deadline of January 23, 2023. We are in the process of recruiting raters for the Rating/Review Committee with applicant interviews planned for late February 2023. Recommendations for HS Program funding for FY 2023-24 will be brought forward to the Board during the March 2023 meeting for voting. Coordinated Intake and Referral services will continue to be a carve-out for the two hospital districts and will not be part of the procurement.

During the last Board meeting, we reported challenges with a significant drop in the Infant Screening Rates at two local hospitals (both HCA affiliated) affecting our overall Broward infant rates. There has been a slight increase in the screening rates from 82% in July up to 84% for August and September, but still well below our minimum internal goal of 95%.

The BHSC Community Development Supervisor spoke with the HIM Director at HCA Northwest Medical Center this month and she is eager to increase the screening rates at that hospital. On October 18<sup>th</sup>, BHSC will provide an in-service to the HCA Northwest team and will have a follow up meeting with the leaders of the hospital. Our Community Development Supervisor also connected with the birth clerk at HCA University Hospital in Davie this month who is aware of the decreasing rates due to the change in how the screening and services are being promoted internally. They discussed having an in-service for the staff and the HIM Director at the hospital will follow up to schedule it.

#### **Community Outreach**

We held our Diaper Distribution event in partnership with Miami Diaper Bank on Friday, September 30<sup>th</sup> in the BHSC parking lot and it was our busiest diaper distribution event to date with cars coming through non-stop for well over two hours. We served 712 infants and toddlers with a total of 1,424 packs of diapers, training pants, and wipes during this event. Senator Lauren Book was present and assisted with the entire distribution and we also had Amy Bink from Fort Lauderdale's Mayor's office in attendance.

We held our 4<sup>th</sup> Annual Hispanic Shower2Empower virtually on September 15<sup>th</sup> and in-person on September 16<sup>th</sup> at Emma Lou Olson Civic Center in Pompano Beach, FL. We had 211 views for the virtual segment and over 50 expecting women and parents present in-person.

Our 2-day Haitian Shower2Empower event was held Thursday and Friday, October 13<sup>th</sup> and 14<sup>th</sup> with a virtual educational parent event streamed live on the first day and the second day hosting an in-person fair style event at Urban League of Broward County with an opportunity for families to visit our vendor tables and raffles taking place.

#### **Maternal Health**

The Maternal Health Committee has been focused on revisiting C-Section Rates. Health Plan partners have been presenting their member data at the Committee meeting. The Committee is doubling down its efforts in bringing awareness and education to the pregnant women through community educational opportunities like the various Shower2Empower. The Committee also debriefed after members watching the "Afterschock" Documentary on Hulu. The documentary shares the tragic stories of several women who perished postpartum when their voices were not heard. It ends with sharing a best practice of a model program.

#### **Fetal Infant Mortality Review (FIMR)**

We are currently waiting on the amendment to expand FIMR to 52 case reviews a year. In the meantime, we are planning to begin in January with reviewing 13 cases a quarter. We have posted the position for a 3rd Nurse Abstractor to come on board to fulfill the increase in case abstractions. Our FIMR Program Manager visited other

Coalitions to explore their CRT process to get ideas on how to use time effectively, and still perform a thorough review.

FIMR CAG was held on October 17th, and the 2021 CRT data was presented. An overview of the HRSA grant was also presented to the committee.

As BHSC CEO previously shared, BHSC has been awarded the grant from HRSA for their Catalyst for Infant Health Equity. This grant is focused on addressing the geographic areas with the highest infant mortality rates. We met with the Federal Project Officer for an initial meeting on September 22, 2022. Recurring monthly meetings have been scheduled for the 3<sup>rd</sup> Tuesday of every month at 11am. We are working to have positions posted at Broward Health and Urban League of Broward County, along with budgets and subcontracts. This HRSA grant opportunity has been presented to the Maternal Child Health Systems Committee and FIMR CAG. The position for a HRSA Project Manager has been advertised. Town Halls will be scheduled in November.

#### **Safe Sleep Program**

The program funded by CSC runs on a Oct through Sept fiscal year and we ended the year with a total of 872 crib distributions. The CSC funds 450 of those cribs and the remainder were a match from BHSC. The CSC Contract was executed for the new FY.

The Safe Sleep Committee continues to meet monthly. October is SIDS Awareness month. Safe Sleep Program Manager will be sending out materials to the Safe Sleep Committee and the Model Behavior Nurses are hosting events throughout the month. The Healthcare Subcommittee is working on restructuring the committee to a format that will engage participants.

There were 3 Safe Sleep community trainings held in the month of September. A total of 12 staff from community agencies were trained on safe sleep. The Model Behavior Nurses are completing trainings with hospitals in person and virtually.

#### **Project Hope**

Both service sites at Memorial Primary Clinic and Broward Health's CEB Clinic are staffed and providing services. United Way monitoring at Broward Health took place on October 17th.

#### **Heritage Birth Collaborative**

Heritage Birth Collaborative is continuing to provide childbirth education class in 3 languages, breastfeeding classes and support in English and Spanish, and in-home lactation referrals.

#### **Infant Health Substance Exposed Newborns**

The renewal contract from BBHC for FY 22-23 has been executed.

The Community Health Manager continues the OB outreach process and fostering relationships and training with the doctor's offices. The Community Health Manager is continuing to present to hospital labor and delivery units.

There were 37 referrals received by the program in September 2022. 10 of the referrals were prenatal referrals, and 27 were postnatal. 15 of the mothers were referred or engaged in care coordination with home visiting, 1 mother consenting to a referral to a substance use provider and engaged in treatment. There were 7 new Plans of Safe Care completed. There were 4 referrals that obtained stable housing as a result of BHSC program services, and 2 referrals that entered an education program as a result of BHSC program services.

The program staff hosted a table at the Fellowship Living event on October 8th to network and provide awareness and marketing.

BBHC and BHSC have been awarded a grant from Agency for Children and Families for the RPG-7: Healthy Connections for Moms and Babies on October 3, 2022. The application was submitted by BBHC in partnership with Healthy Start to enhance peer services to substance using pregnant women and study their impact. The first planning meeting is scheduled for Monday, October 31, 2022, at 1pm. This grant provides a year of planning.

Broward Healthy Start Program - System Performance & Productivity Dashboard - FY 2022-23														
FY 2022-23		Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Monthly Average
BHSC Goal		Risk Screening												
Infant Screening Rate	95%	82%	84%	84%										83%
Prenatal Screening <u>Consent</u> Rate	80%	81%	81%	85%										83%
Number of Prenatal Screens Received by Broward DOH		947	1,005	419										790
FY 2022-23		Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Monthly Average
Measure		Coordinated Intake and Referral (Connect)												
CI&R - Total Initial Intakes (Pren-Inf/C)	BHSC Goal 1,553	1,595	1,644	1,417										1,552
CI&R - Initial Intakes Outcome - Referred to HV Program		962	1,040	897										966
CI&R - % of Clients Referred to a HV Program at Intake		60%	63%	63%										62%
Measure		Healthy Start Program (Home Visiting)												
HS - Total F2F Visits - Includes IAs & Ongoing HVs	BHSC Goal 2,214	2,114	2,277	2,310										2,234
HS - Initial Assessments (Prenatal, Infant, Child)		466	455	394										438
HS - F2F Ongoing Visits (Prenatal, Infant, Child)		1,648	1,822	1,916										1,795
Legend														
Goal Met														
Goal Not Met														
F2F =Face to Face      HV =Home Visit      IA =Initial Assessment														
Acronym Key														
Dashboard updated 10/19/2022														

**BROWARD HEALTHY START COALITION, INC.  
BOARD OF DIRECTORS MEETING ATTENDANCE**

**FISCAL YEAR 2022-2023**

NAME	8/25/22	10/26/22	12/8/22	1/26/23	3/23/23	4/27/23	5/25/23	6/22/23
Allison Metsch	P							
Amy Pont	A							
Dawn Liberta	P							
Donna Eprifania	P							
Dr. Harleen Hutchinson	P							
Dr. Lori Canning	P							
Dr. Marga Figueroa	A							
Dr. Sharetta Remikie	P							
Elida Segrera	P							
Karen Swartzbaugh Ghezzi	P							
Marsha Christie	P							
Neiko Shea	A							
Regine Kanzki	P							
Rose McKelvie	P							
Timothy Curtin	A							
KEY:								
P - Present								
A - Absent								
R - Resigned								

Pursuant to Broward Healthy Start Coalition, Inc. By-Laws, Article III, Section 8., Sub-Section 2. (B.), "In the event that a Board member fails to attend three (3) consecutive meetings or more than five (5) of the regular Board meetings during the course of the year, he/she may be removed by the Board of Directors. A Board Member may be granted an excused absence by the Executive/Finance Committee."