

*Our mission is to promote the health and well-being of women, infants and families to achieve a successful pregnancy and a healthy start in life.*

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**DONNA EPRIFANIA**  
*ChildNet, Inc.*

**EXECUTIVE STAFF**

**MONICA FIGUEROA KING, MA**  
Chief Executive Officer

**BOARD OF DIRECTORS MEETING**

December 8, 2022, at 9:30 am

*\*In-Person Quorum Required*

Zoom Meeting Information

<https://us02web.zoom.us/j/83956130519>

Meeting ID: 839 5613 0519, Dial In: (929) 205-6099

**I. WELCOME AND INTRODUCTIONS**

**II. CONSENT AGENDA \***

- A. October 26, 2022, Board Meeting Minutes p. 1-4
- B. Financial Balance Sheet and Income Statement as of September 30, 2022. p. 5-7

**III. AUDIT PRESENTATION -**

Caballero Fierman Llerena + Garcia, LLP

**IV. CHIEF EXECUTIVE OFFICER REPORT**

- A. Healthy Start System of Care and BHSC Update p. 8-10

**V. PROGRAM REPORT**

- A. Performance Dashboard FY 22/23 p. 11

**VI. OTHER BUSINESS**

- A. Board of Directors Meeting Attendance FY 22-23 p. 12

**VII. ANNOUNCEMENTS/PUBLIC COMMENT**

**VIII NEXT BOARD OF DIRECTORS MEETING**

- January 26, 2022

**X. ADJOURN**

\*Vote Needed

4620 North State Road 7, Suite 102 • Lauderdale Lakes, FL 33319  
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*Our vision is to lead the Broward County maternal and child health system of care to improve birth and developmental outcomes.*



**Minutes and Notes  
Board of Directors Meeting  
October 26, 2022, at 9:30 am**

**Members Present**

Dawn Liberta; Dr. Sharetta Remikie; Neiko Shea (zoom); Marsha Christie; Dr. Lori Canning; Tim Curtin; Dr. Harleen Hutchinson; Rose McKelvie; Amy Pont (zoom); Elida Segrera; Donna Eprifania

**Members Absent**

Dr. Marga Figueroa; Allison Metsch; Karen Swartzbaugh Ghezzi

**Healthy Start Staff Present**

Monica King; Regine Kanzki; Michele Burka (zoom); Robin Grunfelder (zoom); Marta Gutierrez (zoom); Danielle Lee (zoom); Samantha Silver (zoom); Teri Roach (zoom)

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
<b>Welcome/ Introductions</b>	Dawn Liberta called the meeting to order at 9:33 am. Roll call followed. An in-person quorum was established.	
<b>Consent Agenda</b>	<p><b>A. August 25, 2022, Board of Directors Meeting Minutes</b> <i>B. REVIEWED AND RECOMMENDED BY EXECUTIVE/FINANCE ON 10/19/22</i></p> <p><b>B. Financial Balance Sheet and Income Statement as of August 31, 2022.</b></p> <p><b>MOTION</b> MOTION by <b>TIM CURTIN</b> to approve the Consent Agenda as presented. <b>SECOND</b> by <b>DONNA EPRIFANIA</b>. <b>MOTION CARRIED.</b></p>	Consent Agenda was approved as presented.
<b>Chair Report</b>	<p><b>A.</b> It was announced that former BHSC Board Member, Regine Kanzki has filled BHSC Vice President of Operations position. Regine has a master's in Public Health and served as the VP of Operations at the Crockett Foundation. She has spent her career improving the health outcomes of our community and was welcomed by the committee for joining the BHSC team.</p>	
<b>Chief Executive Officer Report</b>	<p><b><u>Florida Association of Healthy Start Coalitions (FAHSC)</u></b> FAHSC has been coordinating with Coalitions and partners on providing donations and support to the Coalitions impacted by Hurricane Ian.</p> <p>BHSC CEO will be attending FPQC's kickoff meeting for PACC quality initiative in Orlando, Oct 27<sup>th</sup>. Broward Health and Memorial are also expected participants.</p> <p>BHSC staff will be attending a FAHSC meeting Nov 1-2 in Orlando where Coalitions will be discussing the rollout of the two new DOH programs, the Fatherhood Initiative and FIMR enhancement.</p> <p><b><u>Healthy Start MomCare Network (HSMN)</u></b> The Network is monitoring discussions between DOH and AHCA related to what exemption criteria may be developed for the potential use of virtual visits in extenuating circumstances. The Network is also monitoring the revenues across the State.</p> <p><b><u>Florida Department of Health</u></b> FDOH provided an overview of what they anticipate with FIMR. The plan shared is to categorize service areas into regions and require a certain number of cases to be reviewed depending on the size of the region. Broward will be asked to review 52 cases. BHSC has also been tasked with providing individualized Fatherhood services and it was discussed to provide group sessions to fathers with this funding. This program will be</p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>incorporated within one of the existing HS programs in Broward County. FDOH will be providing the curriculum and training. It was suggested to consider working with ChildNet in the development of this initiative to assist with capitalizing this program.</p> <p><b><u>Coordinated Intake &amp; Referral –CONNECT</u></b></p> <p>The Connect team received <b>1900</b> referrals in September 2022. Of the 1900 referrals, CI&amp;R completed <b>1417</b> Intakes or <b>75%</b>. The number of clients being connected to a Home Visitation program in September was <b>897</b> clients or <b>63%</b>. Those determined as No Further Services were Needed was <b>421</b> or <b>30%</b>, education and resources were provided, and 97 clients or <b>7%</b> Declined services.</p> <p>Connect is still experiencing some staff vacancies. There are 2 new Intake Coordinators in training with 2 Intake Coordinator positions still vacant.</p> <p><b><u>Healthy Start Home Visitation Program</u></b></p> <p>An update of home visitations for September was provided by percentage. Funding guidelines are still being determined for virtual visits, however 84% of all visits were conducted in-person. Capacity concerns were shared with 0-3 population. Our provider network currently has only 2 FTE direct service vacancies out of 50 FTEs allocated to home visiting. In September, there were 2,307 visits completed and 2,114 visits completed in August and July. The internal home visit goal is being met as of September.</p> <p>FAIMH-Reflective Supervision-Consultation (RSC) training has launched and will continue throughout the year with monthly RSC group sessions for all home visiting staff, supervisors, QA staff, and Healthy Start program staff at BHSC.</p> <p>The upcoming Healthy Start Program’s RFP timeline has been drafted and reviewed with an intended RFP release date of November 18, 2022 and application submission deadline of January 23, 2023. Raters are currently being recruited for the Rating/Review Committee with applicant interviews planned for late February 2023. Recommendations for HS Program funding for FY 2023-24 will be brought forward to the Board of Directors during the March 2023 meeting for voting.</p> <p>There has been a slight increase in the screening rates from 82% in July up to 84% for August and September, but still remains below the minimum internal goal of 95%. The BHSC Community Development Supervisor spoke with the HIM Director at HCA Northwest Medical Center in effort to increase the screening rates at this hospital. On October 18<sup>th</sup>, BHSC will provide an in-service to the HCA Northwest team and will have a follow up meeting with the leaders of the hospital. Our Community Development Supervisor also connected with the birth clerk at HCA University Hospital in Davie this month who is aware of the decreasing rates due to the change in how the screening and services are being promoted internally. They discussed having an in-service for the staff and the HIM Director at the hospital will follow up to schedule it.</p> <p><b><u>Community Outreach</u></b></p> <p>BHSC hosted a Diaper Drive event in partnership with Miami Diaper</p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>Bank on Friday, September 30<sup>th</sup> at BHSC. There was a total of 1,424 packs of diapers, training pants, and wipes distributed during this event. Senator Lauren Book and Amy Bink from Fort Lauderdale’s Mayor’s office were both in attendance.</p> <p>BHSC held its 4<sup>th</sup> Annual Hispanic Shower2Empower virtually on September 15<sup>th</sup> and in-person on September 16<sup>th</sup> at Emma Lou Olson Civic Center in Pompano Beach, FL and the Haitian Shower2Empower event was held on Thursday and Friday, October 13<sup>th</sup> and 14<sup>th</sup> with a virtual educational parent event streamed live on the first day and the second day hosting an in-person fair style event at Urban League of Broward County. Both events were successful.</p> <p><b><u>Maternal Health</u></b>      The Maternal Health Committee has been focused on C-Section Rates. Health Plan partners have been presenting their member data at the Committee meeting. The mortality rates for 2021 were shared during the committee’s last meeting and it was reported that there were 11 maternal deaths which is the highest in the State:</p> <p>The Committee discussed the “Aftershock” Documentary after viewing on Hulu. The documentary shares the tragic stories of several women who perished postpartum when their voices were not heard. It ends with sharing a best practice of a model program.</p> <p><b><u>Fetal Infant Mortality Review (FIMR)</u></b>      BHSC has been awarded the grant from HRSA for their Catalyst for Infant Health Equity. This grant is focused on addressing the geographic areas with the highest infant mortality rates. An initial meeting with the Federal Project Officer was held on September 22, 2022. Recurring monthly meetings have been scheduled for the 3<sup>rd</sup> Tuesday of every month at 11am. We are working to have positions posted at Broward Health and Urban League of Broward County. The position for a HRSA Project Manager has been advertised. Town Halls will be scheduled in November.</p> <p><b><u>Safe Sleep Program</u></b>      The fiscal year in September and a total of 872 cribs were distributed during this time. CSC funds 450 of those cribs and the remainder were a match from BHSC. The CSC Contract was executed for the new FY.</p> <p><b><u>Project Hope</u></b>      Both service sites at Memorial Primary Clinic and Broward Health’s CEB Clinic are staffed and providing services.</p> <p><b><u>Heritage Birth Collaborative</u></b>      Heritage Birth Collaborative is continuing to provide childbirth education class in 3 languages, breastfeeding classes and support in English and Spanish, and in-home lactation referrals.</p> <p><b><u>Infant Health Substance Exposed Newborns</u></b>      The Community Health Manager continues the OB outreach process and fostering relationships and training with the doctor’s offices. The Community Health Manager is also continuing to present to hospital labor and delivery units.</p>	



AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>A breakdown of referrals received by the program in September 2022 were shared.</p> <p>The program staff hosted a table at the Fellowship Living event on October 8th to network and provide awareness and marketing.</p> <p>BBHC and BHSC have been awarded a grant from Agency for Children and Families for the RPG-7: Healthy Connections for Moms and Babies on October 3, 2022. This grant is to enhance peer services to substance using pregnant women and study their impact. The first planning meeting is scheduled for Monday, October 31, 2022, at 1pm.</p>	
<b>Program Report</b>	<p><b>A. Performance Dashboard FY 2021/22</b>            A brief overview of screenings, Intakes, Initial Assessments, and ongoing visits was provided</p>	
<b>Announcements/ Public Comment</b>	<p><i>Read for the Record</i> is the world's largest shared reading experience to celebrate children's early language and social-emotional development. This event is scheduled to take place, tomorrow, October 27, 2022. Over 40,000 books of "<i>Nigel and the Moon</i>" have been ordered but unfortunately will not be delivered in time for distribution. It is anticipated the books will be disseminated by mid-November.</p> <p>Some recent changes to Florida Administrative Code have forced Covenant House to no longer be able to serve youth under the age of 18. Losing this community shelter for children is a huge loss for the community. Other properties are being explored in another community and funding to support this program need to be established. Assistance was asked for resources that may contribute to the development of another facility.</p>	
<b>Adjournment</b>	Meeting adjourned at 10:33 am.	

## Broward Healthy Start Coalition Income Statement

Account Description	DOH		AHCA/ NETWORK		CSC		BRHC		United Way		Special Projects		HRSA		GRAND TOTAL	
	HS-DOH Coal (13) Actual 07/01/2022 to 09/30/2022	HS-DOH Indir (13) Actual 07/01/2022 to 09/30/2022	HS-ACHA Indir (15) Actual 07/01/2022 to 09/30/2022	HS-ACHA Dir (32) Actual 07/01/2022 to 09/30/2022	CONN-ACHA CIBR (14) Actual 07/01/2022 to 09/30/2022	SP-PR-CSC Direct(16) Actual 07/01/2022 to 09/30/2022	SP-PR-BBHC (21) Actual 07/01/2022 to 09/30/2022	SP-PR-United Way (30) Actual 07/01/2022 to 09/30/2022	DEV-Gen (61) Actual 07/01/2022 to 09/30/2022	DEV-Sp-Pr (71) Actual 07/01/2022 to 09/30/2022	-Sp-Pr (51) Actual 07/01/2022 to 09/30/2022	GRAND TOTAL Actual 07/01/2022 to 09/30/2022				
Support & Revenue	\$363,822.02	\$48,325.41	\$1,216,571.51	\$322,268.76	\$211,707.98	\$55,289.91	\$150,000.00	\$33,400.32	\$0.00	\$0.00	\$0.00	\$2,442,133.48				
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$125.00	\$0.00	\$0.00	\$125.00				
Contributions-Fundraising Events	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,209.64	\$0.00	\$0.00	\$7,209.64				
Contributions-Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$391.05	\$0.00	\$0.00	\$391.05				
Interest Income	\$363,822.02	\$48,325.41	\$1,216,571.51	\$322,268.76	\$211,707.98	\$55,289.91	\$150,000.00	\$33,400.32	\$7,600.69	\$125.00	\$0.00	\$2,449,859.17				
<b>Total</b>	<b>\$363,822.02</b>	<b>\$48,325.41</b>	<b>\$1,216,571.51</b>	<b>\$322,268.76</b>	<b>\$211,707.98</b>	<b>\$55,289.91</b>	<b>\$150,000.00</b>	<b>\$33,400.32</b>	<b>\$7,600.69</b>	<b>\$125.00</b>	<b>\$0.00</b>	<b>\$2,449,859.17</b>				
<b>Expenses</b>																
Salary and Fringe	\$17,768.87	\$35,545.28	\$131,007.61	\$24,341.90	\$150,219.82	\$22,496.34	\$65,105.40	\$0.00	\$0.00	\$0.00	\$0.00	\$463,210.95				
Salary	\$6,474.69	\$10,530.84	\$40,874.11	\$20,622.77	\$48,812.12	\$8,418.51	\$17,816.07	\$264.55	\$477.70	\$0.00	\$0.00	\$161,919.16				
Fringe Benefits	\$24,263.55	\$46,176.12	\$171,881.72	\$44,964.67	\$200,931.94	\$30,914.85	\$82,921.47	\$0.00	\$0.00	\$0.00	\$0.00	\$625,130.11				
<b>Total</b>	<b>\$17,768.87</b>	<b>\$35,545.28</b>	<b>\$131,007.61</b>	<b>\$24,341.90</b>	<b>\$150,219.82</b>	<b>\$22,496.34</b>	<b>\$65,105.40</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$463,210.95</b>				
Administration	\$247.50	\$468.90	\$0.00	(\$1,132.91)	\$210.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$116.51)				
Advertising	\$184.00	\$107.11	\$28.28	\$8.00	\$419.44	\$0.00	\$270.77	\$0.00	\$0.00	\$0.00	\$0.00	\$1,057.92				
Background Screening	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8.00				
Bank Fees	\$15,119.47	\$0.00	\$0.00	\$28,218.65	\$6,728.30	\$5,357.44	\$1,935.32	\$0.00	\$0.00	\$0.00	\$0.00	\$63,247.75				
Consulting	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35.24	\$0.00	\$0.00	\$796.27				
Employee Welfare	\$0.00	\$113.50	\$357.93	\$0.00	\$0.00	\$0.00	\$154.16	\$0.00	\$0.00	\$0.00	\$0.00	\$361.38				
Fees & Other Charges	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30.44	\$0.00	\$325.80	\$0.00	\$0.00	\$325.80				
Insurance	\$554.25	\$6.39	\$30.42	\$1,783.11	\$25.67	\$36.31	\$176.46	\$0.00	\$0.00	\$0.00	\$0.00	\$2,665.53				
Office Supplies	\$389.72	\$699.61	\$2,626.41	\$514.16	\$3,123.00	\$465.57	\$1,412.36	\$0.00	\$0.00	\$0.00	\$0.00	\$9,573.37				
Payroll Processing	\$627.96	\$0.00	\$0.00	\$1,466.34	\$702.87	\$137.84	\$217.78	\$0.00	\$0.00	\$0.00	\$0.00	\$3,596.32				
Printing & Copying	\$34.34	\$443.10	\$228.90	\$80.11	\$15.00	\$139.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,408.45				
Training	\$363.35	\$252.04	\$435.49	\$902.23	\$59.03	\$0.00	\$793.42	\$718.88	\$0.00	\$0.00	\$0.00	\$3,549.73				
Travel	\$17,520.59	\$2,090.65	\$3,707.43	\$31,947.69	\$11,288.31	\$6,382.26	\$4,990.71	\$718.88	\$414.45	\$1925.00	\$0.00	\$87,656.01				
<b>Total</b>	<b>\$17,768.87</b>	<b>\$35,545.28</b>	<b>\$131,007.61</b>	<b>\$24,341.90</b>	<b>\$150,219.82</b>	<b>\$22,496.34</b>	<b>\$65,105.40</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$463,210.95</b>				

Revised 11/16/2022

**Broward Healthy Start Coalition  
Income Statement**

acct number	acct desc	HS-DOH Coalit Oper(13) Actual 07/01/2022 to 09/30/2022	HS-DOH Indir (13) Actual 07/01/2022 to 09/30/2022	CONN-DOH CIB&R (10) Actual 07/01/2022 to 09/30/2022	HS-ACHA Indir (15) Actual 07/01/2022 to 09/30/2022	HS-ACHA Dir (32) Actual 07/01/2022 to 09/30/2022	CONN-ACHA CIB&R (14) Actual 07/01/2022 to 09/30/2022	SP-PR-CSC Direct(16) Actual 07/01/2022 to 09/30/2022	SP-PR-BBHC (21) Actual 07/01/2022 to 09/30/2022	SP-PR-United Way (30) Actual 07/01/2022 to 09/30/2022	DEV-Gen (61) Actual 07/01/2022 to 09/30/2022	DEV-Sp-Pr (71) Actual 07/01/2022 to 09/30/2022	-Sp-Pr (51) Actual 07/01/2022 to 09/30/2022	GRAND TOTAL Actual 07/01/2022 to 09/30/2022
	Facilities													
	Internet & Telephone	\$1,997.26	\$0.00	\$173.53	\$0.00	\$4,746.62	\$284.76	\$341.19	\$423.97	\$0.00	\$0.00	\$0.00	\$0.00	\$7,977.33
	Rent	\$345.33	\$0.00	\$13,477.99	\$0.00	\$820.28	\$0.00	\$0.00	\$21.74	\$0.00	\$0.00	\$0.00	\$0.00	\$14,665.34
	Postage	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00
	Total	\$2,642.59	\$0.00	\$13,651.52	\$0.00	\$5,566.90	\$284.76	\$341.19	\$445.71	\$0.00	\$0.00	\$0.00	\$0.00	\$22,942.57
	Other Direct Costs													
	Capital Outlay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,354.64	\$0.00	\$0.00	\$1,354.64
	Client Assistance	\$2,473.46	\$0.00	\$0.00	\$0.00	\$5,768.45	\$0.00	\$25,493.59	\$12,883.54	\$440.99	\$0.00	\$11,979.16	\$0.00	\$58,775.13
	Other Dir. Memberships & Subscriptio	\$353.17	\$58.64	\$41.98	\$184.32	\$1,767.28	\$97.97	\$314.39	\$1,574.62	\$0.00	\$756.99	\$0.00	\$0.00	\$5,729.36
	Total	\$2,826.63	\$58.64	\$41.98	\$184.32	\$7,535.73	\$97.97	\$25,743.92	\$14,258.16	\$440.99	\$2,091.63	\$11,979.16	\$0.00	\$65,259.13
	Healthy Start Services													
	Subcontractor	\$283,614.24	\$0.00	\$0.00	\$1,040,798.04	\$0.00	\$0.00	\$0.00	\$0.00	\$31,403.50	\$0.00	\$0.00	\$0.00	\$1,355,815.78
	Total Healthy Start Services-Subcontracto	\$283,614.24	\$0.00	\$0.00	\$1,040,798.04	\$0.00	\$0.00	\$0.00	\$0.00	\$31,403.50	\$0.00	\$0.00	\$0.00	\$1,355,815.78
	Total Expenses	\$305,062.15	\$48,325.41	\$40,747.57	\$1,216,571.51	\$89,914.99	\$211,707.98	\$63,362.22	\$102,616.05	\$32,109.04	\$6,543.83	\$12,393.61	\$925.00	\$2,136,823.19
	NET SURPLUS/(DEFICIT)	\$58,759.87	\$0.00	\$0.00	\$0.00	\$232,353.77	\$0.00	(\$8,072.31)	\$47,383.95	\$1,291.28	\$1,056.86	(\$12,266.61)	(\$925.00)	\$319,579.81
	ENDING FUND BALANCE	\$58,759.87	\$0.00	\$0.00	\$0.00	\$232,353.77	\$0.00	(\$8,072.31)	\$47,383.95	\$1,291.28	\$1,056.86	(\$12,266.61)	(\$925.00)	\$319,579.81

# Broward Healthy Start Coalition

## Balance Sheet

		<u>September 30, 2022</u>	<u>September 30, 2021</u>
<b>Assets</b>			<i>PRIOR YEAR</i>
1130-00-00-01-00-00	Cash- NEW Bank of America- Operating	608,510	1,220,559
1150-00-00-01-00-00	Cash-Bank of America-Savings	2,764,304	2,317,545
1170-00-00-01-00-00	Cash - Bank of America Contingency (Savings)	1,114,893	560,099
1175-00-00-01-00-00	Petty Cash	200	200
1225-00-00-**-00-00	Grants Receivable-	2,112,164	2,070,771
1226-00-00-**-00-00	Network Holdback -ASSET	611,947	562,184
1390-00-00-**-00-00	Prepaid-Other	8,958	37,508
1525-00-00-**-00-00	Equipment/Furniture/Fixtures	102,698	76,273
1550-70-81-13-00-00	Less: Accumulated Depreciation	63,820	60,175
1990-00-00-**-00-00	Due To/From	3,000	7,982
<b>Total Assets</b>		<b><u>7,262,854</u></b>	<b><u>6,792,946</u></b>
 <b>Liabilities and Fund Balance</b>			
<b>Liabilities</b>			
2100-00-00-**-00-00	Accounts Payable	509,591	374,521
2200-00-00-**-00-00	Accrued Expenses-Pension	6,667	4,512
2300-00-00-**-00-00	Accrued PTO-	57,611	61,972
2325-00-00-**-00-00	Accrued Payroll Taxes	7,702	4,889
2350-00-00-**-00-00	Accrued Payroll Payable	79,492	61,145
2525-00-00-**-00-00	Deferred Revenue	611,947	562,184
	<b>Total Liabilities</b>	<b><u>1,273,011</u></b>	<b><u>1,069,223</u></b>
 <b>Fund Balance</b>			
3100-00-00-**-00-00	Fund Balance	5,989,843	5,723,723
<b>Total Fund Balance</b>		<b><u>5,989,843</u></b>	<b><u>5,723,723</u></b>
<b>Total Liabilities and Fund Balance</b>		<b><u>7,262,854</u></b>	<b><u>6,792,946</u></b>

\*\*\*Projected HSM Network AR for September \$533,500

\*\*\*\* Accrual for payroll related items is 100% of 10/6/2022





## **CHIEF EXECUTIVE OFFICER UPDATE**

**December 8, 2022**

### **Florida Association of Healthy Start Coalitions (FAHSC)**

BHSC staff attended a FAHSC workshop on Nov 1-2 in Orlando where Coalitions discussed best practices and the challenges in the rollout of the two new DOH programs, the Fatherhood Initiative and FIMR enhancement.

### **Healthy Start MomCare Network (HSMN)**

The Network is monitoring discussions between DOH and AHCA related to what exemption criteria may be developed for the potential use of virtual visits in extenuating circumstances. The Network is also monitoring the revenues across the State. While Broward continues to be the highest performer across the State, there are several factors affecting revenue: workforce recruitment and retention and a hard line on in-person visits. We are pleased to report that in September 2022, we drew down \$693K from the Network. This was an exceptional month and really a result of all the hard work of the Provider network in connecting with families.

### **Florida Department of Health**

FDOH finally provided the amendment related to the FIMR and Fatherhood funding. In regards to FIMR, Broward along with 3 other Coalitions is being classified as Large and being asked to review 52 cases annually. BHSC CEO serves as FAHSC Contract Chair and helped to negotiate a reduction in that number for the first year along with a change in the deliverable schedule affording the new FIMR sites more time to roll out.

### **Coordinated Intake & Referral –CONNECT**

The Connect team received 1971 referrals in October 2022. Of these referrals, CI&R completed 1608 Intakes or 82%. The number of clients being connected to a Home Visitation program in October was 1021 clients or 63%. Those determined as No Further Services were Needed was 450 or 28%, education and resources were provided, and 136 clients or 8% Declined services.

Currently there are two applicants completing the hiring process to join the Connect Program and the department will be fully staffed.

### **Healthy Start Home Visitation Program**

As of October 2022, 97% of all visits are being conducted in person with only a small number of participants being served via web-conferencing. In October, our providers completed 2,414 initial assessments and ongoing pathway home visits and continue to meet and exceed our internal goal.

Annual monitoring is wrapping up for our Healthy Start subcontracted providers with the last visit to be held on November 29th. All monitoring reports will be sent out no later than mid-December.

The Healthy Start Program's RFP was released November 18<sup>th</sup>. The RFP and all attachments are posted on the BHSC website.

We previously shared details on challenges with infant screening rates at HCA Northwest and HCA University Hospitals. On November 16<sup>th</sup>, BHSC staff met with the HCA University Hospital team to discuss the rates and how they can be improved. The Community Development Supervisor will follow up with the hospital to schedule an in-service at a date and time agreeable to both organizations.

### **Community Outreach**

Our Hope for the Holidays event is scheduled for Friday and Saturday, December 16<sup>th</sup> (virtual event) and December 17<sup>th</sup>, the drive through toys and diaper distribution event. The Community Development Supervisor gained two new funding partners including Publix and WalMart for this upcoming event.

### **Maternal Health**

BHSC once again was asked by Indian River Healthy Start with funding support from Simply Health to host a Doula Workforce Development in March 2023. This initiative is being promoted in Broward and Miami-Dade County. Applications are open until January 3<sup>rd</sup> for 15 available spots. The training will be the GROW Doula Model and will be held at Memorial's Community Youth Services site in Hollywood, Florida on March 3<sup>rd</sup>, March 4<sup>th</sup>, and March 5<sup>th</sup>.

### **Fetal Infant Mortality Review (FIMR)**

As of December 1, we will have 3 FIMR Nurse Abstractors on board. Beginning in January we will start abstracting and reviewing 13 cases a quarter to fulfill the new requirement. The two new Nurses are being onboarded and trained by the FIMR Program Manager.

There were 7 cases reviewed in October and during December CRT, 2 Maternal Interviews were completed.

Revised structure for Case Review Team meetings was established by the FIMR Program Manager and was presented and used at October's CRT. Group agreements were also introduced to the group. These new restructuring techniques will assist with the overall effectiveness of time management and the quality of the review as our FIMR process is now doubling with the new amendment.

### **Safe Sleep Program**

There was 3 Safe Sleep community training held in the month of October: 2 virtually and 1 in-person training at The Village South for the program residents. The Safe Sleep Committee continues to meet monthly. For the calendar year of 2022, there are a total of 5 confirmed sleep related deaths confirmed by the Medical Examiner's office. The Healthcare Subcommittee is working on restructuring the committee to a format that will engage more participants and will resume in January 2023. The Model Behavior Nurses are completing trainings with hospitals in-person and virtually.

### **Project Hope**

Both the Memorial and Broward Health site are staffed and providing services. United Way completed the annual monitoring at the Broward Health site on October 17<sup>th</sup>. Broward Health was placed on a Performance Improvement Plan from BHSC and to address some items immediately.

### **Heritage Birth Collaborative**

Heritage Birth Collaborative is continuing to provide childbirth education class in 3 languages, breastfeeding classes and support in English and Spanish, and in home lactation referrals.

### **Infant Health Substance Exposed Newborns**

The Community Health Manager continues the OB outreach process and fostering relationships and training with the doctor's offices. The Community Health Manager is continuing to present to hospital labor and delivery units. 10 visits were completed in October.

There were 47 referrals received by the program in October 2022. 22 of the referrals were prenatal referrals, and 25 were postnatal. Thirty of the mothers were referred or engaged in care coordination with home visiting, 10 referrals consenting to a referral to a substance use provider and 4 engaged in treatment. There were 13 new Plans of Safe Care completed. There were 3 referrals that obtained stable housing as a result of BHSC program services, 1 referral that achieved employment due to program support, and 1 referral that entered into an education program.

As of November 22, the team is fully staffed with 4 Peer Specialists.

As previously shared, BBHC and BHSC have been awarded a grant from Agency for Children and Families for the RPG-7: Healthy Connections for Moms and Babies on October 3, 2022. The Contract from BBHC has been signed for the funds for the planning year of the grant. The Project Director presented the project to Bringing Babies Home Healthy which will be the governance committee for the grant on November 30<sup>th</sup>. The Project team, BHSC, BBHC, and System of Care Partners, had an initial meeting with the technical assistance representative and the federal project officer. The funding from BBHC will cover the Project Director and the eventual hire of 3 Peer Specialists.

**HRSA Grant: Broward Black Babies Matter**

The contract with Urban League is executed. They are in the process of hiring 2 Community Health Worker/Doulas and a Supervisor. The contract with Broward Health is under review and in process. The latter will fund an LPN and Medical Assistant/Doula that will be running the educational component of the Group Prenatal Care. The position of Project Manager is still open and working on completing interviews and identifying a candidate. The first Town Hall was hosted at Jack & Jill on November 14. There were approximately 40 people in attendance. The second Town Hall is being hosted at Urban League on December 6.

Broward Healthy Start Program - System Performance & Productivity Dashboard - FY 2022-23														
FY 2022-23	BHSC Goal	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Monthly Average
		Risk Screening												
Infant Screening Rate	95%	82%	84%	84%	82%									83%
Prenatal Screening Consent Rate	80%	83%	81%	83%	84%									83%
Number of Prenatal Screens Received by Broward DOH		1008	1,127	881	460									869
FY 2022-23														
Measure	BHSC Goal	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Monthly Average
Coordinated Intake and Referral (Connect)														
CI&R - Total Initial Intakes (Pren-Inf/C)	1,553	1,595	1,644	1,417	1,608									1,566
CI&R - Initial Intakes Outcome - Referred to HV Program		962	1,040	897	1021									980
CI&R - % of Clients Referred to a HV Program at Intake		60%	63%	63%	63%									62%
Measure	BHSC Goal	Healthy Start Program (Home Visiting)												
HS - Total F2F Visits - Includes IAs & Ongoing HVs	2,214	2,114	2,277	2,310	2,413									2,279
HS - Initial Assessments (Prenatal, Infant, Child)		466	455	394	434									437
HS - F2F Ongoing Visits (Prenatal, Infant, Child)		1,648	1,822	1,916	1,979									1,841

**Legend**  
 Goal Met  
 Goal Not Met

**Acronym Key:**  
 F2F =Face to Face      HV =Home Visit      IA =Initial Assessment

\*Dashboard updated 11/28/2022

**BROWARD HEALTHY START COALITION, INC.  
BOARD OF DIRECTORS MEETING ATTENDANCE**

**FISCAL YEAR 2022-2023**

NAME	8/25/22	10/26/22	12/8/22	1/26/23	3/23/23	4/27/23	5/25/23	6/22/23
Allison Metsch	P	A						
Amy Pont	Z	Z						
Dawn Liberta	P	P						
Donna Eprifania	P	P						
Dr. Harleen Hutchinson	P	P						
Dr. Lori Canning	P	P						
Dr. Marga Figueroa	A	Z						
Dr. Sharetta Remikie	P	P						
Elida Segrera	P	P						
Karen Swartzbaugh Ghezzi	P	A						
Marsha Christie	P	P						
Neiko Shea	Z	Z						
Regine Kanzki	P							
Rose McKelvie	P	P						
Timothy Curtin	Z	P						
<b>KEY:</b>								
P - Present								
Z - Zoom								
A - Absent								
R - Resigned								

Pursuant to Broward Healthy Start Coalition, Inc. By-Laws, Article III, Section 8., Sub-Section 2. (B.), "In the event that a Board member fails to attend three (3) consecutive meetings or more than five (5) of the regular Board meetings during the course of the year, he/she may be removed by the Board of Directors. A Board Member may be granted an excused absence by the Executive/Finance Committee."