

*Our mission is to promote the health and well-being of women, infants and families to achieve a successful pregnancy and a healthy start in life.*

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of Broward County

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Crockett Foundation

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Broward Health Medical Center/  
Salah Foundation Children's Hospital

**ALLISON METSCH, M.S.ED**  
Early Learning Coalition of Broward County, Inc.

**AMY PONT, MHA, RN, BSN**  
Community Care Plan

**KAREN SWARTZBAUGH GHEZZI, MA**  
Community Advocate

**EXECUTIVE STAFF**

**MONICA FIGUEROA KING, MA**  
Chief Executive Officer

*Our vision is to lead the Broward County maternal and child health system of care to improve birth and developmental outcomes.*

**BOARD OF DIRECTORS MEETING**

October 28, 2021 at 9:30 am

*\*In-Person Minimum Quorum Required*

Via Zoom Meeting

<https://us02web.zoom.us/j/81712843650>

Meeting ID: 817 1284 3650, Dial In: (929) 205-6099

**I. WELCOME AND INTRODUCTIONS**

**II. CONSENT AGENDA \***

- A. September 15, 2021 Board Meeting Minutes p. 1-5
- B. Financial Balance Sheet and Income Statement p. 6-7  
as of August 31, 2021. *MOTION BY EXEC/FINANCE ON 10/15/21*

**III. CHAIR REPORT**

- A. Recommendation Re: Board Vice President\* p. 8-9

**IV. CHIEF EXECUTIVE OFFICER REPORT**

- A. Defer Healthy Start RFP to FY 22/23 p. 10
- B. Healthy Start System of Care and BHSC Update p. 11-13

**V. PROGRAM REPORT**

- A. Performance Dashboard FY 21/22 p. 14

**VI. OTHER BUSINESS**

- A. Board of Directors Meeting Attendance FY 21-22 p. 15

**VII. ANNOUNCEMENTS/PUBLIC COMMENT**

**VIII. NEXT BOARD OF DIRECTORS MEETING**

- December 2, 2021

**IX. ADJOURN**

\*Vote Needed

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**Minutes and Notes  
Board of Directors Meeting  
September 23, 2021, at 9:30 am**

**Members Present**

Maria Juarez Stouffer; Dr. Sharetta Remikie; Neiko Shea (zoom); Marsha Christie (zoom); Dr. Lori Canning; Skye Cleek (zoom); Tim Curtin; Dr. Harleen Hutchinson; Regine Kanzki; Dawn Liberta (zoom); Rose McKelvie; Allison Metsch; Amy Pont (zoom); Karen Swartzbaugh Ghezzi

**Unable to Attend:**  
Dr. Marga Figueroa

**Healthy Start Staff Present**

Monica King; Michele Burka (zoom); Robin Grunfelder (zoom); Marta Gutierrez (zoom); Teri Roach (zoom)

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
<b>Welcome/ Introductions</b>	Maria Juarez Stouffer called the meeting to order at 9:35 am. Roll call followed.	
<b>Consent Agenda</b>	<p><b>A. August 26, 2021 Board of Directors Meeting Minutes</b> <i>B. REVIEWED AND RECOMMENDED BY EXECUTIVE/FINANCE ON 9/15/21</i></p> <p><b>B. Financial Balance Sheet and Income Statement as of July 31, 2021</b></p> <p><b>MOTION</b> MOTION by <b>TIM CURTIN</b> to approve the Consent Agenda as presented. <b>SECOND</b> by <b>LORI CANNING</b>. <b>MOTION CARRIED.</b></p>	Consent Agenda was approved as presented.
<b>Chief Executive Officer Report</b>	<p><b><u>Florida Association of Healthy Start Coalitions (FAHSC)</u></b> FAHSC is planning an in-person event in Tallahassee for HS 30<sup>th</sup> Anniversary. In addition, there will be a state tour of four sites with an in-person celebration and award to legislators. Broward County has been chosen to be one of these sites and will be identifying a HS Family that will consent to share their story. The local sites will also be honoring a Legislator. Locally, BHSC will be hosting a virtual event the first week in November. Information for both events will be provided as it becomes available.</p> <p>The Florida House HHS Committee has reached out to FAHSC to provide a presentation to the committee on Fetal Infant Mortality.</p> <p>FAHSC is in the process of providing documentation and data requests to OPPAGA for their research process of Medicaid funding and DOH funding. The funding structure was described. OPPAGA is trying to determine if it makes sense to continue with this structure and they are also looking at coordination with Health plans. This could impact changes with our DOH contract. The interviews and data collection process were explained. Sunshine Health shared, no contact has been made with their health plan thus far and expressed interest in enhanced communication with HS Providers and Health Plan case management as it relates to initiatives and contracts. CCP reported no contact has been made from OPPAGA thus far as well.</p> <p><b><u>Healthy Start MomCare Network (HSMN)</u></b> We are still waiting for Amendment #7 for FY 21/22. It has been advised that the Network should receive it this week from AHCA.</p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>AHCA notified the Network about a Policy Transmittal to the health plans that indicate the movement towards Face-to-Face service delivery. Effective, January 1, 2022, all visits must be done in person. There will be a period between Oct 2021 – December 2021 where families may be accommodated if they prefer a virtual visit.</p> <p><b><u>Florida Department of Health</u></b>          The MCH Bureau had been working on an Amendment with FAHSC Contract Committee but, with the OPPAGA inquiry into how DOH contracts with the Coalitions that has been put on hold.</p> <p>DOH is kicking off quarterly training webinars for the Coalitions with the first one scheduled November 4, 2021.</p> <p><b><u>Coordinated Intake &amp; Referral – CONNECT</u></b>          CI&amp;R received 2129 referrals in August. The data provided was as follows:</p> <ul style="list-style-type: none"> <li>• Successful Intakes 1728 (81%)</li> <li>• Home Visitation Program 948 (55%)</li> <li>• No Further Services Needed 647 (37%)</li> <li>• Declined Services 132 (8%)</li> </ul> <p>The Connect Program Manager has been assisting Healthy Start Coalition of Indian River with reestablishing their Connect Program.</p> <p>A Connect presentation was held at KID, Inc. and went well.</p> <p>Connect has also been working closely with other Home Visitation programs in identifying potential capacity.</p> <p><b><u>Healthy Start Home Visitation Program</u></b>          During the monthly provider meeting, staff advised HS Supervisors of AHCA’s Policy Transmittal regarding moving toward face-to-face visits, effective January 1<sup>st</sup>. An Issue Paper was shared, related to Home Visitation expansion due to the anticipated increase in AHCA funding.</p> <p><b><u>Maternal Child Health System of Care</u></b>          The MCH Systems Committee is scheduled to meet September 14<sup>th</sup> and there will be a presentation on the FIMR project findings and recommendations.</p> <p><b><u>Fetal Infant Mortality Review (FIMR)</u></b>          The FIMR Program Manager has expanded the Case Review Team by adding a second pediatrician, the Child Protection Team Medical Director, an additional Maternal Fetal Medicine Physician from Broward Health, a Behavioral Health Representative, and a March of Dimes Representative.</p> <p>The FIMR Program Manager is also chairing the Child Abuse Death Review Team to bring some collaboration to the efforts of both of these case review teams.</p> <p>Maternal Interviews can resume now that the Program Manager has completed the Resolve Through Sharing training.</p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p><b><u>Safe Sleep Program</u></b>            In partnership with Neighbors 4 Neighbors media campaign, CBS will be hosting a special 30- minute show at 12pm on September 11, 2021, which will include the Safe Sleep video and message.</p> <p>The State Office of DCF has expressed interest in using the Safe Sleep Campaign and training that has been developed, with their staff.</p> <p><b><u>Project Hope</u></b>            This program provides a Community Health Worker who offers outreach services. An FTE is based out of Memorial’s clinic and a second FTE at Broward Health’s clinic. The program has been able to serve 66 participants and continue working towards aiding families with SDOH needs such as housing, food, employment, transportation, and health coverage while at the same time educating participants on maternal child health. Interest in the programs model and how to expand services was expressed. The importance of collecting data for the Service Delivery Plan was communicated.</p> <p><b><u>Infant Health Substance Exposed Newborns</u></b>            The Bringing Babies Home Healthy Committee continues to bring a diverse group of stakeholders together from child welfare, behavioral health, health care and social service systems. The Plan of Safe Care protocol is being utilized between BSO CPIS and Healthy Start. Data reflects a significant number of women are engaging in services. Dr. Kathy Porter is the new Maternal Fetal Medicine Director at Broward Health and will be joining the FIMR CRT team to provide her expertise to the group.</p> <p>BBHC grant funded SEN Coordination program is making progress in visiting healthcare providers and encouraging behavioral health screening. The Peer Specialist is connecting with women referred and engaging them into services and the Housing/Employment Specialist is networking with Housing contacts. It was asked if there has been any discussion about bias trainings for hospital staff to provide continued education but, resources to bring in trainings will need to be determined. It was shared that Kristen Sawyer will begin filtering screen out reports to BBHC.</p> <p><b><u>Diaper Drive</u></b>            In partnership with Miami Diaper Bank, Healthy Start hosted another Diaper Drive on Friday, September 3, 2021. The event went well, with approximately 350 families coming through the drive thru component.</p> <p><b><u>March of Dimes</u></b>            Board Member, Rose McKelvie is being honored by the March of Dimes as a Woman of Distinction for 2021. This event is scheduled for November 18, 2021, at Signature Grand.</p>	
<b>RFP Recommendation</b>	<p>In an effort to drawdown additional funding forthcoming, the need to expand Healthy Start Services to women with behavioral health conditions was identified. The purpose is to facilitate improved coordination of care for women with substance use disorders and their infants with a goal of implementing Plans of Safe Care and improving outcomes. The release of an RFP was executed to solicit services with the</p>	



AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>intent to award a contract to one service provider with an annual funding allocation of \$600k.</p> <p>Proposals were submitted from the following applicants: Healthy Mothers, Healthy Babies; Henderson Behavioral Health; Broward Health; Memorial Healthcare and The Village South. Interviews were held on September 8, 2021, by the Review Committee which included the following members: Dawn Liberta (DCF); Shakeyia Brown (ChildNet); Skye Cleek (BBHC); Maria Hernandez (UWBC); and Robin Grunfelder (staff).</p> <p>Based on the final scores and discussion among the Review Committee, The Village South was the identified applicant for the award. It is expected for The Village South to serve 250 clients and the supervisor is a Licensed clinician. It was recommended to approve staff to move forward with contract negotiations with The Village South for Healthy Start services in FY 21-22, with an effective contract start date of November 1, 2021. The Budget Impact is up to \$400k for 8 months during FY 2021-22, and up to \$600k annually effective FY 2022-23.</p> <p>Board member, Dr. Hutchinson expressed concerns about the applicant awardee. The decision-making process was explained, and highlights of The Village South proposal were described. Board member, Dawn Liberta was also on the rating committee and provided support of this recommendation. A copy of The Village South proposal was requested for review by the Board Treasurer. The BHSC CEO thanked Dr. Hutchinson for her input and assured her that her concerns about the integration of reflective supervision and infant mental health would be addressed.</p> <p><b>MOTION</b>  <b>MOTION by KAREN S. GHEZZI to approve contract negotiations with The Village South for Healthy Start Program services in FY 21-22. SECOND BY DAWN LIBERTA. MOTION CARRIED</b></p>	
<b>Program Report</b>	<p><b>A. Performance Dashboard FY 2021/22</b>  An overview of August screenings, Intakes, Initial Assessments, and ongoing visits was provided including a snapshot of previous year. DOH is still considering electronic format of the risk screenings but until this happens, the screening rates will continue to be a struggle.</p>	
<b>Other Business - FYI</b>	<p><b>A. FYI – Final Board of Directors Meeting Attendance FY 2021/22</b>  For information purposes.</p>	
<b>Announcements/ Public Comment</b>	<p>Celebrate Babies week is October 18-22. There is a one-day event scheduled on October 21, 2021, at 2pm with a panelist discussion that will focus on increasing awareness and celebrating young children with special needs, their caregivers, and the early childhood professionals that support them. At the state level, there is also an event on October 20, 2021, at 12pm to celebrate babies and Infant Mental Health professionals in Florida. Registration is required for both events.</p> <p>Read for the Record Day is scheduled virtually on October 28, 2021. This is an annual event to increase awareness about the importance of early literacy. The campaign book this year is “Amy Wu and the Patchwork Dragon”.</p>	

AGENDA ITEM	DISCUSSION	ACTION/FOLLOW-UP
	<p>BBHC diversion bed effort was commended. BBHC purchased 6 beds to divert removals and to date this program has helped, 32 moms and 48 children with a 77% successful completion rate. The average length of stay is 111 days.</p> <p>Effective October 1, 2021, Sunshine Health and Staywell will officially be integrated.</p> <p>The OB providers are changing at Cora E. Brannon &amp; Pompano Beach clinic and Broward Health is contracting with a new provider. There are also some changes to some of the staff at the clinic.</p>	
<b>Adjournment</b>	Meeting adjourned at 10:24 am.	

**INTERIM FINANCIAL STATEMENTS**  
**Broward Healthy Start Coalition**  
**Balance Sheet**

Issued 10/12/2021

	August 31, 2021	August 31, 2020
<b>Assets</b>		
01-1125-00-00-00	Cash-Bank of America-Operating	\$1,093,414
01-1150-00-00-00	Cash-Bank of America-Savings	\$2,317,545
	Savings Contingency	\$560,099
01-1175-00-00-00	Petty Cash	\$200
** -1225-00-00-00	Grants Receivable-	\$2,016,028 **
** -1226-00-00-00	Network Holdback -ASSET	\$528,368
** -1390-00-00-00	Prepaid-Other	\$37,508
** -1425-00-00-00	Deposits-Rent	\$0
** -1525-00-00-00	Equipment/Furniture/Fixtures	\$76,273
** -1550-00-00-00	Less: Accumulated Depreciation	\$60,175
** -1550-00-00-00	Due/to from	
	<b>Total Assets</b>	<b>\$6,689,610</b>
<b>Liabilities and Fund Balance</b>		
<b>Liabilities</b>		
** -2100-00-00-00	Accounts Payable	\$376,151
** -2300-00-00-00	Accrued PTO	\$41,973
** -2325-00-00-00	Accrued Payroll Taxes	\$3,747 ***
** -2200-00-00-01	Accrued Pension	\$3,491 ***
** -2350-00-00-00	Accrued Payroll Payable	\$45,878 ***
** -2525-00-00-00	Network HOLDBACK -Liability	\$528,368
	<b>Total Liabilities</b>	<b>\$899,608</b>
	<b>Fund Balance</b>	
** -3100-00-00-00	Fund Balance	\$5,690,002
	<b>Total Fund Balance</b>	<b>\$5,690,002</b>
	<b>Total Liabilities and Fund Balance</b>	<b>\$6,689,610</b>
		<b>\$3,861,230</b>

\*\* Projected Network AR for July \$537,993 and Aug \$537,993

\*\*\* Accrual for 7 of the 10 days on 9/9 payroll

**INTERIM FINANCIAL STATEMENTS**

**Broward Healthy Start Coalition**

**Income Statement**

**August 2021**

Issued 10/12/2021

**Revenues**

Interest Income	244	
Revenue-DOH-Base-Direct-Provider	301,930	
BBHC	66,667	
Revenue-Med.-HCN	1,245,037	**Projected
Revenue -CSC Safe Sleep	37,677	
Grant -United Way	21,135	
In-Kind Contributions	0	
Contributions-Miscellaneous	4,748	
Sponsorships/Underwriting	0	
<b>Total Revenues</b>	<b>1,677,437</b>	

**Expenses**

**DOH** CIR Direct Expenses

Salary and Fringe	23,575
Other Expenses	339
	<hr/> 23,914

**DOH** Subcontractors Expense

Subcontractor Expenses	<hr/> 210,459
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**DOH** Operations

Salary and Fringe	29,616
Other Expenses	12,416
	<hr/> 42,031

**DOH** Indirect Expenses

Salary and Fringe	32,033
Other Expenses	4,397
	<hr/> 36,430

**Non Restrictive**

Other Expenses	<hr/> 6,188
	6,188

**United Way** Project Hope

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21,461

**AHCA** Medicaid Indirect Expenses

Salary and Fringe	108,745
Other Expenses	8,526
	<hr/> 117,271

**AHCA** Medicaid Subcontractor Expenses

Subcontractor Expenses	<hr/> 476,029
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**AHCA** Direct Expenses

Salary and Fringe	198,953
Other Expenses	34,006
	<hr/> 232,959

**BBHC** Expenses

Salary and Fringe	26,493
Other Expenses	4,318
	<hr/> 30,810

**Community Support** EXPENSES

4,549

**CSC- Safe Sleep**

Salary and Fringe	28,626
Other Expenses	19,479
	<hr/> 48,105

**Total Expenses**

**1,250,207**

**Revenue over expenses**

**427,231**





**Issue:** Recommendation for Board Vice President

**Background:**

Our esteemed Board Vice President, Dr. Sharetta Remikie, accepted an offer to become the Children’s Services Council new Chief Equity and Community Engagement Officer as of Oct 18<sup>th</sup>. We are delighted for Sharetta and excited for her to be taking on this new role. Dr. Remikie has such a passion for Equity and has been a champion for Healthy Start and the Maternal Child Health system in improving racial disparities. We know she will bring that passion to the CSC. Since we already have a representative from the CSC on the Board with our Chair, Maria Juarez Stouffer, Dr. Remikie resigned her membership from the Board leaving a vacancy in the position of Vice President. You will find her resignation letter included in this packet. The good news is that Dr. Remikie will continue to Chair the FIMR Community Action Group as that work is very focused on racial disparities.

**Current Status:**

After discussion with the Executive/Finance Committee, and with a need to fill the position quickly, there is a recommendation from Executive/Finance for current Board member, Dawn Liberta, to be considered for the role of Vice President and finish Dr. Remikie’s term. The Nominations Committee will reconvene in the Spring as it typically does to look any new additions and/or recommendations for the slate of officers.

**Recommendation:**

Fill the position of Board Vice President with Dawn Liberta. Nominations from the floor may always be considered.

**From the Desk of  
Dr. Sharetta Remikie**

Dr. Sharetta Remikie  
4806 NW 50<sup>th</sup> Court  
Tamarac, FL 33319

October 15, 2021

Monica Figueroa King  
Chief Executive Officer  
Broward Healthy Start Coalition, Inc.  
4620 N. State Road 7, BLDG. H, Suite 102  
Lauderdale Lakes, FL 33319

Dear Monica:

It is with regret that I tender my resignation from the Broward Healthy Start Coalition, Inc.'s board of directors, effective immediately. As you are aware, I have accepted a new position with the Children's Services Council of Broward County. Therefore, my current capacity does not allow for my continued participation on the Board. However, I will remain as the Chair for the Fetal Infant Mortality Review Community Action Group (FIMR/CAG).

I am grateful for having the opportunity to serve on the board and looking forward to continuing our collaboration as we work on behalf of All moms, babies and their families and communities.

Sincerely,

Dr. Sharetta Remikie



**Issue:** Defer Healthy Start RFP to FY 22/23

**Background:**

In 2018, Broward Healthy Start Coalition did a procurement for Healthy Start services. The procurement provided an opportunity for a three-year commitment to providers based on an annual Board recommendation and availability of funding. The procurement did outline that the Board could extend their commitment beyond the 3 years at their discretion.

In these past 3 ½ years, there has been incredible change and growth in the Healthy Start Program. The new program model was rolled out in 2018 and there were many “growing pains” during those first 18 months in getting the workforce trained and acclimated to a new more intensive model. The Connect program that rolled out in 2018 completely changed the system of intake and how we worked not only with the Healthy Start Home Visitation providers but other community providers. Through that all, there were many changes and updates to the State Well Family System.

Staff had planned on issuing a new RFP for the Healthy Start network in the Spring of 2022 to be effective July 1, 2022.

**Current Status:**

With the significant increased allocation, we learned of in June of 2021 from the Network, the Coalition has been strategizing on pathways to ensure utilization of the potential Network funds while focusing on the quality services. As approved at the last Board meeting, one strategy was to fund a provider to work with a specialty population. This investment will not only serve some of our highest risk clients but draw down the additional Network allocation. Staff are looking at some program recommendations to bring forward in a Budget Amendment which would result in potential increases to the current Network of providers. In light of that potential, it seemed prudent to delay the planned RFP for the following fiscal year.

**For Information Purpose:**

Executive/Finance recommends deferment of the Healthy Start RFP to FY 22/23.



**CHIEF EXECUTIVE OFFICER UPDATE**

**October 28, 2021**

**Florida Association of Healthy Start Coalitions (FAHSC)**

FAHSC nailed down the logistics for the 30<sup>th</sup> Anniversary Celebration. FAHSC will be doing a “State Press Tour” to 4 sites (Broward, Palm Beach, Lakeland, Orlando) this week Oct 25 – 28<sup>th</sup> ending with an in-person celebration in Tallahassee honoring Speaker Sprowls. The Broward event is first on October 25<sup>th</sup> at 1pm. The FAHSC CEO, Cathy Timuta, will make some remarks, Dr. Sharetta Remikie will be our local champion speaker and we will be recognizing the partnership with the Children’s Services Council. We will have a Healthy Start graduate make some remarks.

The Florida House HHS Committee again reached out to FAHSC to provide a presentation to the Committee. They requested a presentation on Fetal Infant Mortality. The presentation was done by FAHSC CEO along with the CEO of the NE Florida Healthy Start Coalition on their FIMR project. They were funded by a Health Plan Foundation to do a review of 134 cases, so it was quite comprehensive. There have been some discussions from the legislature on expanding the FIMR project statewide since it is currently only in 13 counties.

**Broward Healthy Start Coalition**

We will be holding our own local 30<sup>th</sup> Anniversary Celebration on November 8<sup>th</sup> at 11am. This will be a virtual event and we will be recognizing our partners and maternal child health champions. We hope to make it a fun event filled with some videos and a “then and now” segment. We encourage your attendance.

**Healthy Start MomCare Network (HSMN)**

The Amendment for FY 21/22 that included the additional allocation from the legislature has been executed between the Network and AHCA. We expect to have our local Amendment shortly.

**Florida Department of Health**

DOH is kicking off quarterly training webinars for the Coalitions with the first one scheduled November 4<sup>th</sup>. DOH continues to work on an electronic prenatal risk screen. We received an email letter from DOH acknowledging a positive administrative monitoring for FY 20/21. The letter is included in the packet.

**Coordinated Intake & Referral –CONNECT**

CIR Received **2127** referrals in September 2021. CI&R completed **1661** Intakes or **78%**. The number of clients being connected to a Home Visitation program in September was **903** clients or **54%**. Those determined as No Further Services were Needed was **621** or **37%** and **136** or **8%** Declined services.

The Connect Program is short staffed due to 3 employees on leave. We have hired a per diem worker to provide assistance during this period. There is an ongoing challenge with more referrals than capacity in the Home Visitation Programs. The Healthy Start Home Visitation program continues to serve as the safety net and if a woman needs a long-term intervention, they are sent to Healthy Start.

**Healthy Start Home Visitation Program**

We will conduct pre-monitoring activities in October through early November and have scheduled annual monitoring dates from early December through the beginning of February 2022.

Staff are developing a professional training plan for supervisors and home visitors. We plan to have our Community Health Supervisor, Edwin Knight who is a Motivational Interview trainer to provide MI training. We

are currently seeking Reflective Supervision/consultation and support proposals for home visiting program supervisors and staff.

We will be onboarding our new provider, The Village South, on November 1, 2021. We have finalized contract negotiations and they will have a contract this week for review and signature.

AHCA sent a policy transmittal in September related to telehealth and the plan to return to in person visits by January 1, 2022. The policy transmittal was very restrictive and instructed providers that regardless of a family's desire for telehealth that this type of service would not be eligible for payment. We received some new information last week after the Exec/Finance meeting that our new AHCA/Network amendment may potentially allow "video" visits if a family would prefer and refused an in-person visit. We are waiting for that update in writing but that would be very good news and allow us to continue to serve (and be funded to serve families) that would prefer telehealth.

### **Maternal Child Health System of Care**

The MCH Systems Committee was held on September 14<sup>th</sup> and the FIMR Program Manager presented on the FIMR project findings and recommendations.

### **Maternal Health**

The HBWW/Maternal Health committee has been working on engaging faith-based organizations and introducing a network of services available to the community. Healthy Start Community Liaison was able to connect with Brown's Temple based in Pompano and provided education of HS services via their monthly Facebook Live event. Pastor Brown has requested assistance in bringing awareness and support services to pregnant women in the Pompano community. HS will be in contact with their Women's Ministry to discuss coordination of this initiative with HS Network of services.

The Committee has been exploring additional ways to improve maternal child health outcomes and discussed the use of Doulas. AHCA included Doula support as an eligible service a couple of years ago, but it has taken some time for implementation. AHCA has put some pressure on Medicaid Health Plans to provide Doula services. There is a robust Community Doula program led by the Indian River Healthy Start Coalition and they have been involved in a Statewide effort to increase the Community Doulas. BHSC CEO asked the Indian River CEO, Andrea Berry, to present to the Committee. There was significant desire by the Committee to move forward in supporting a Community Doula program. The Doula Community Coalition has received funding from the Anthem Foundation in partnership with Simply Health Plan to support Doula trainings. The Indian River CEO reached out to Broward's CEO about interest in hosting a training. Broward County will be a part of this pilot and is expected to host a training the first quarter of the calendar year.

### **Fetal Infant Mortality Review (FIMR)**

The Case Review Team met on September 28, 2021 and reviewed 3 cases. We have obtained 2 maternal interviews since July. The next CRT is scheduled for October 26, 2021, and 4 cases are slated for review. Dr. Kathy Porter, the new Maternal Fetal Medicine Director of Broward Health, has joined the CRT team to provide her expertise to the group. She was instrumental in leading the clinical discussion during the September CRT. FIMR Program Manager has actively recruited other new members to the CRT team. FIMR CAG met on October 12, 2021. On October 13, 2021, the FIMR Program Manager attended the All FIMR Meet up to hear from people all over the country and their innovative strategies to promote equity and prevent fetal and infant death. The coalition will again participate in the FIMR Storytelling collaborative this year to help elevate the families' experiences and stories as part of awareness.

### **Safe Sleep Program**

The Safe Sleep posters have been developed and printed in English, Spanish, and Creole for our Safe Sleep Poster Campaign for sharing within OB offices, WIC, hospitals, and other partners. The poster includes a QR code to make it easy to access additional information. All safe sleep education and program materials have also been translated. CSC provides 350 cribs, however, the program provided 637 cribs for the year with BHSC providing the



remainder in-kind as match. The 2021-2022 contract with CSC has been approved and executed for October 1<sup>st</sup> as the third year of the contract. This is the last month of the Neighbor 4 Neighbors campaign to promote the Safe Sleep message. October is SIDS awareness month, and a mini toolkit was developed to promote the Safe Sleep messaging.

### **Infant Health Substance Exposed Newborns**

There is a lot of work being done in ensuring babies are born substance free. The committee continues to meet in partnership with Child Welfare and modify the protocol to ensure SEN cases are staffed with Child Protection and completing 30 day follow ups. There was a subcommittee meeting with DCF who is rolling out a protocol for cases screened out of the Hotline. These will begin to go through DCF's community office and then potentially referred to Connect Program for the home visiting program or peer support services. Plans of Safe Care trainings continue to be held.

The BBHC funded Behavioral Health program has made great progress. The Community Health Supervisor has been conducting outreach to OB providers, hospitals and clinics about substance use screening and recommendations from ACOG to complete these screenings along with depression screenings. There has been outreach to 33 OB offices/hospitals. In partnership with DOH Opioid to Data Action Team, FSU will be completing evaluations on trainings and education with doctors to complete surveys. We will work with FSU to replicate this survey for the cases identified not in partnership with the DOH team. Our Peer Specialist contacted 29 mothers and provided peer support for engagement into treatment and other services; six (6) were referred to a substance use evaluation and drug test appointment to determine if ongoing therapeutic intervention was recommended. There were 15 cases already engaged with a peer specialist for linkage to treatment through the Family Engagement Program (FEP). The Housing and Education Specialist has conducted 13 presentations to community agencies. She continues to provide assistance with housing and education to moms with substance involved cases received through connect referrals.

### **Project Hope**

The Project Hope Program at Memorial Health enrolled seven new clients for the month of September 2021. They served a total of 27 new and existing clients, as a result, 60 community referrals were completed. Broward Health currently has an opening for the Care Coordinator position. It has been almost two months since the last worker resigned. They have been doing interviews but have not identified a qualified candidate.

### **Tomorrow's Rainbow-Bereavement Support**

During the month of September 2021, bereavement support services were provided both in-person and virtually. One (1) person attended group onsite; seven (7) parents attended virtual group sessions. There was a total of eight (8) individual counseling sessions held. A bilingual Spanish/English clinician was hired, and the Spanish virtual support group have begun. The Creole virtual support group started on October 7, 2021. The bereavement flyer is being professionally translated into Spanish and Creole and will be shared broadly to help further engage parents who speak those languages. Preferred method of service continues to be virtual sessions.



Broward HSC - Performance Dashboard														
FY 2020-2021		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Monthly Average
Infant Screening Rate		Risk Screening												
State Goal														
90.00%		95.19%	97.90%	98.60%	97.96%	97.51%	97.20%	98.11%	97.67%	97.74%	98.23%	97.16%	97.25%	97.59%
Prenatal Screening Rate		65.42%	67.37%	66.14%	67.94%	55.05%	64.01%	72.78%	72.71%	75.72%	77.23%	64.73%	70.79%	68.32%
State Goal		Risk Screening												
70.00%														
FY 2021-2022		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Monthly Average
Infant Screening Rate		90.00%	97.20%	97.54%	98.72%									97.82%
Prenatal Screening Rate		70.00%	66.00%	63.77%	29.28%									53.02%
FY 2021-2022													Monthly Average	
Measure		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Monthly Average
BHSC Goal		Coordinated Intake and Referral (Connect)												
1,500		1,745	1,719	1,655										1,706
C&R - Total Initial Intakes (Pren-Inf/C)		951	944	892										929
C&R - Initial Intakes Outcome - Referred to HV Program		54%	55%	54%										54.44%
C&R - % of Clients Referred to HV Program at Intake		Healthy Start Program												
BHSC Goal														
HS - Initial Assessments Completed (Pren-Inf)		438	389	379										402
HS - F2F Ongoing Visits (Pren-Inf/child)		1,506	1,593	1,415										1,505
HS - Total F2F Visits - combination of IAs & Ongoing HVs		1,944	1,982	1,794										1,907
Legend														
Goal Met		Acronym Key:												
Goal Not Met		F2F=Face to Face HV=Home Visit IA=Initial Assessment Pren-Inf/C=Prenatal and Infant/Child												
Final Results Pending														

\*Dashboard updated 10/22/2021

**BROWARD HEALTHY START COALITION, INC.  
BOARD OF DIRECTORS MEETING ATTENDANCE**

**FISCAL YEAR 2021-2022**

NAME	8/26/21	9/23/21	10/28/21	12/2/21	1/27/22	2/24/22	3/24/22	4/28/22	5/26/2022	6/23/2022
Dr. Lori Canning	P	P								
Marsha Christie	P	Z								
Skye Cleek	Z	Z								
Timothy Curtin	A	P								
Dr. Marga Figueroa	Z	A								
Dr. Harleen Hutchinson	P	P								
Maria Juarez Stouffer	P	P								
Regine Kanzki	P	P								
Dawn Liberta	P	Z								
Rose McKelvie	Z	P								
Allison Metsch	P	P								
Amy Pont	Z	Z								
Dr. Sharetta Remikie	Z	P								
Neiko Shea	A	Z								
Karen Swartzbaugh Ghezzi	P	P								
KEY:										
P - Present										
Z- Zoom										
A - Absent										
R - Resigned										

Pursuant to Broward Healthy Start Coalition, Inc. By-Laws, Article III, Section 8., Sub-Section 2. (B.), "In the event that a Board member fails to attend three (3) consecutive meetings or more than five (5) of the regular Board meetings during the course of the year, he/she may be removed by the Board of Directors. A Board Member may be granted an excused absence by the Executive/Finance Committee."

**Mission:**

To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.



**Ron DeSantis**  
Governor  
**Joseph A. Ladapo, MD, PhD**  
State Surgeon General

**Vision:** To be the Healthiest State in the Nation

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October 1, 2021

Monica King, Executive Director  
Broward Healthy Start Coalition, Inc.  
4620 N State Road 7  
Building H/Suite 102  
Lauderdale Lakes, FL 33319

Re: Year End Contract Reconciliation Report  
Report No.: COSHE–YE–FY 2020/2021  
Contract No: COSHE  
Review Period: July 1, 2020 – June 30, 2021

Dear Monica:

Our review of the documentation submitted to the Department did not indicate the Provider is non-compliant with the terms and conditions of its contract with the Department or applicable laws, rules, and regulations.

Thank you for your cooperation with the review process. If you have any questions regarding this letter or any other aspect of the review, please contact Theresa Bivens at [Theresa.Bivens@flhealth.gov](mailto:Theresa.Bivens@flhealth.gov) or at (850) 558-9595.

Sincerely,

Kelly Rogers  
Contract Manager Supervisor

**Enclosures**

cc: Melissa Jordan, Director of Community Health Promotion  
Anna Simmons, Bureau Chief of Family Health Services  
Tamika Fields, Director of Office of Contracts  
Susan Pearson, Contract Liaison

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October 1, 2021

## YEAR END CONTRACT RECONCILIATION REPORT

<b>Provider:</b>	Broward Healthy Start Coalition
<b>Contract(s):</b>	COSHE
<b>Review Period:</b>	07/01/2020 – 06/30/2021
<b>Date of Review:</b>	September 2021
<b>Provider Representative(s):</b>	Michele Burka
<b>Department Representative(s):</b>	Theresa Bivens, Contract Manager

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### I. Authority.

Pursuant to Section I.D. of the standard contract between the Department and the Provider, the Department is authorized to monitor the activities of the Provider to ensure satisfactory performance of the terms and conditions of its contract(s) with the Provider and to ensure compliance with applicable laws, rules and regulations. Monitoring activities which are relevant to the Department's contract(s) with the Provider include, but are not limited to: 1) inspection of records, papers, documents, facilities, goods and services of the Provider; and 2) interviews of Provider employees. This monitoring is not intended to be a substitute for a comprehensive financial audit.

### II. Scope and Objectives of the Review.

The Provider received funding from the State of Florida Department of Health through Contract No. COSHE. This contract was monitored for compliance with Federal, State, and Department of Health laws, rules, regulations and policies.

- **COSHE** – A fixed-price contract whose term was July 1, 2018, through June 30, 2021, which contained \$477,985.00 in Federal financial assistance under CFDA No. 93.994, and \$1,333,599.00 in State financial assistance under CFDA No. 93.994. Coalitions must establish, implement, and monitor a local Healthy Start care coordination system that promotes healthy pregnancies, improve birth outcomes, and ensures that children from birth up to age three have access to services that promote normal growth and development.

In September 2021, Theresa Bivens conducted a review of the fiscal activities of the Provider. The objectives of the review were to:

- Determine whether the fiscal activities, policies, and procedures of the Provider were adequate to properly manage and administer Department funds pertaining to the contract(s) under review.
- Determine compliance with applicable State and Federal laws, rules, and regulations.
- Determine compliance with contractual terms set forth in the aforementioned contract(s).

**Broward Healthy Start Coalition, Inc.  
Year End Contract Reconciliation Report**

**III. Summary.**


Our review of the documentation submitted to the Department did not indicate the Provider is non-compliant with the terms and conditions of its contract with the Department or applicable laws, rules, and regulations.

We would like to convey our thanks and appreciation to the Provider's staff for their courteous and prompt assistance in providing information relative to our monitoring review.



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Theresa Bivens, Contract Manager



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Kelly Rogers, Contract Manager Supervisor

cc: Melissa Jordan, Director of Community Health Promotion  
Anna Simmons, Acting Bureau Chief of Family Health Services  
Tamika Fields, Director of Office of Contracts  
Susan Pearson, Division Contract Liaison